



Village of Mundelein
May 1, 2014—April 30, 2015
Annual Budget
And Five Year Capital
Improvement Plan

April 28, 2014



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OFFICIALS AND MANAGEMENT STAFF

Mayor and Village Board

Mayor

Steve Lentz

Trustees

Dawn Abernathy

Holly Kim

Robin Meier

Raymond Semple

Ed Sullivan

Terri Voss

Management Staff

Village Administrator

John Lobaito

Village Attorney

Charles Marino

Village Clerk

Katy Timmerman

Assistant Village Administrator

Michael Flynn

Police Chief

Eric Guenther

Fire Chief

Timothy Sashko

Director Public Works/Engineering

Adam Boeche

Building Director

Peter Schubkegel

Planning/Development Director

Victor Barrera

Finance Director

Doug Haywood



EXECUTIVE SUMMARY

We are pleased to present a fiscally responsible budget for FY2015. When reviewing each department, one can easily verify that the Village has maintained the line on expenditures during this recessionary time period. In fact, some categories will spend less in 2015 than 2011. This has allowed the overall 2013 property tax levy (collected in FY2015) to be the same amount as the prior two years' levy.

The total budgeted expenditures for all funds is about \$54.8 million, with over \$18 million budgeted for capital improvements, including Seavey drainage improvements and the Route 60/83/176 corridor, along with a continued commitment to the streets program.

The Village will also spend over \$21 million on personnel costs, including salaries, pensions, and insurance. Recent changes to personnel benefits (sick leave accrual and high deductible plans) have help saved the Village money in this category.

Included in this budget is \$1 million to fund the Village's Equipment Fund to finance current and future vehicle and equipment purchases.

A balanced budget is planned for the Village's General Fund for FY2015 with a small surplus of \$48,250.

Water/sewer rates have been the same fee for the past three years. A thorough analysis has been completed in the year by the public works department to ensure the appropriate rate is charged to cover the Village's operational and capital costs of the total water/wastewater system.

Highlights and specific goals are provided for each of the Village's departments throughout the document.

As we look beyond FY2015, no significant changes to the Village's operations are foreseen. Staff will closely monitor revenues and expenditures throughout the year and implement appropriate actions, if warranted. Staff is committed to the Village's financial sustainability for years into the future.



GENERAL FUND SUMMARY

Below is a five year summary of the revenues and expenditures reported in the main operating fund of the Village. Additional information is provided later in the report.

Revenues	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Property Taxes	6,826,216	7,550,868	8,021,037	8,118,000	8,115,000	8,212,000
Sales Taxes	6,843,557	7,411,110	7,196,401	7,500,000	7,150,000	7,380,000
Income Taxes	2,563,638	2,356,474	3,068,329	2,800,000	2,950,000	3,000,000
Telecommunication Taxes	889,548	892,309	1,102,042	1,150,000	1,100,000	1,100,000
Other	5,076,479	6,326,643	4,892,908	3,992,000	4,391,000	4,308,000
Total Revenues	22,199,438	24,537,404	24,280,717	23,560,000	23,706,000	24,000,000
Expenditures (by Object)						
Personnel	15,223,260	15,108,072	16,403,271	16,220,831	16,235,295	17,044,832
Services	3,269,829	3,077,918	3,872,257	3,623,053	4,167,799	3,465,358
Supplies	1,147,079	1,139,051	1,436,470	1,486,405	1,334,807	1,511,672
Other	3,384,240	1,997,984	2,235,547	1,782,821	1,960,469	1,931,888
Total Expenditures	23,024,408	21,323,025	23,947,545	23,113,110	23,698,370	23,951,750
Expenditures (by Category)						
Boards & Commissions	235,139	248,464	238,448	284,540	297,192	285,634
Administration	1,357,527	1,312,893	1,328,761	1,388,002	1,350,000	1,567,871
Building	745,994	786,847	858,180	828,489	855,000	800,225
Planning & Development	284,499	257,219	264,286	260,677	250,000	315,840
Finance	865,619	824,801	589,208	615,000	608,000	619,895
Legal	335,998	324,239	349,860	370,500	338,000	388,000
Police	8,777,826	8,767,287	9,136,166	9,124,918	9,002,200	9,535,652
Fire	4,618,312	4,654,734	4,766,176	4,751,094	4,732,585	4,964,591
Public Works	2,180,090	1,944,635	3,760,882	3,489,640	3,737,939	3,699,402
Non-operational	3,623,404	2,201,906	2,655,578	2,000,250	2,527,454	1,774,640
Total Expenditures	23,024,408	21,323,025	23,947,545	23,113,110	23,698,370	23,951,750
Revenues over (under) Expend	(824,970)	3,214,379	333,172	446,890	7,630	48,250
Transfer of Reserves	0	0	(6,000,000)	0	0	0
Ending Fund Balance	15,679,132	18,893,511	13,226,683	13,673,573	13,234,313	13,282,563

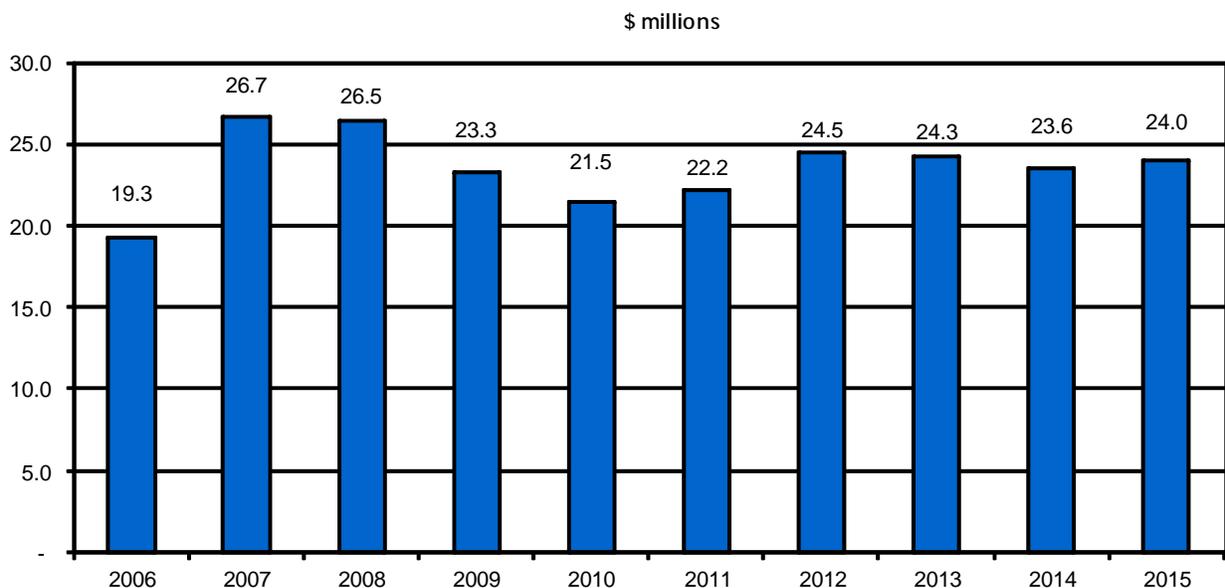


GENERAL FUND REVENUES OVERVIEW

In developing the revenue estimates for the Village, each department provides data that is then reviewed by the finance department and administrator's office. Historical trends over many years are used with the current economic climate to generate conservative realistic amounts. No set percentages are used to forecast the out years for each line item; an analysis is completed for each revenue with known facts and reasonable expectations. This process includes ongoing scrutiny of the Village's current financial position; changes and modifications in assumptions; and variations in the economic climate affecting the community.

This chart presents a history of all General Fund Revenues in the Village of Mundelein for the past ten years (in millions of dollars). It shows the estimated collection for FY2014 and projected collection for FY2015. Three revenues sources comprise approximately 75% of the Village's General Fund revenues (property taxes, sales taxes, and income taxes) that will be explained in additional detail on pages 6-7. Page 5 provides further detail of all the Village's revenue sources.

General Fund Revenues





GENERAL FUND REVENUES

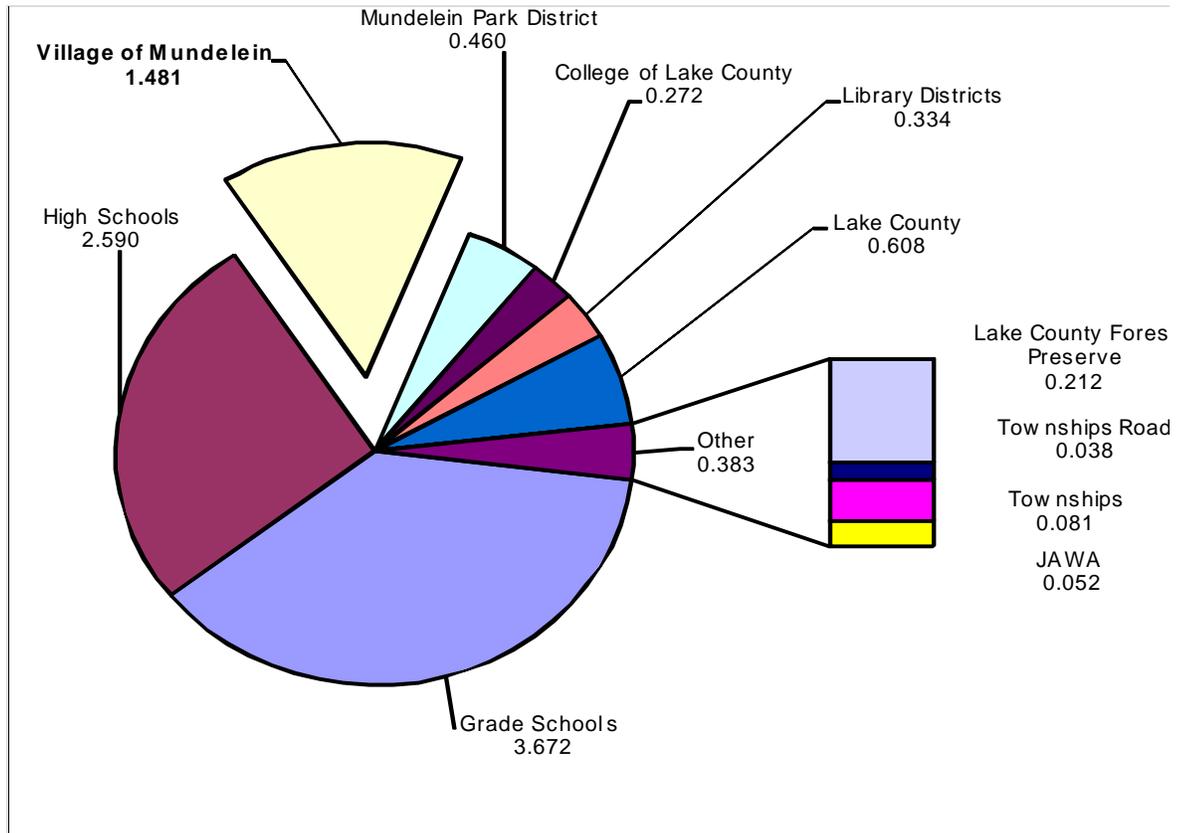
Below is a five year summary of all the revenues reported in the main operating fund of the Village.

Revenues	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Property Taxes	6,826,216	7,550,868	8,021,037	8,118,000	8,115,000	8,212,000
Sales Taxes	6,843,557	7,411,110	7,196,401	7,500,000	7,150,000	7,380,000
Income Taxes	2,563,638	2,356,474	3,068,329	2,800,000	2,950,000	3,000,000
Telecommunication Taxes	889,548	892,309	1,102,042	1,150,000	1,100,000	1,100,000
Hotel/Motel Taxes	252,141	283,060	305,935	300,000	320,000	320,000
Use Taxes	473,595	443,440	498,515	450,000	520,000	530,000
Cable TV Franchise Fees	352,757	407,140	439,526	425,000	445,000	455,000
Licenses	203,134	204,419	192,921	199,510	195,000	210,000
Ambulance Services	325,941	334,776	331,523	350,000	360,000	375,000
Special Police Services	358,864	344,774	277,395	300,000	290,000	300,000
Reimbursed Services	293,650	301,680	329,822	300,000	365,000	350,000
Other Service Charges	43,836	118,333	52,850	16,000	25,000	25,000
Antenna Rental	78,391	85,001	84,926	85,000	86,000	88,000
Other Fees	80,527	94,550	85,623	92,800	80,000	95,000
Building Permits	318,698	312,296	343,746	280,750	350,000	350,000
Building Inspections	86,097	79,327	88,799	72,500	90,000	80,000
Development Fees	66,181	344,280	24,412	0	25,000	20,000
Police Fines	577,686	556,230	532,914	550,000	460,000	500,000
Ordinance Violations	148,155	224,379	177,881	200,000	185,000	200,000
Other Fines	47,402	70,038	84,804	55,000	75,000	75,000
Interest Income	586,209	881,269	282,332	154,100	25,000	150,000
Grants	455,870	774,428	417,318	5,000	330,000	25,000
Recycling Proceeds	33,380	303,586	34,622	35,000	10,000	10,000
Donations	167,823	130,705	134,398	90,000	120,000	120,000
Miscellaneous	126,143	32,932	172,646	31,340	35,000	30,000
Total Revenues	22,199,438	24,537,404	24,280,717	23,560,000	23,706,000	24,000,000



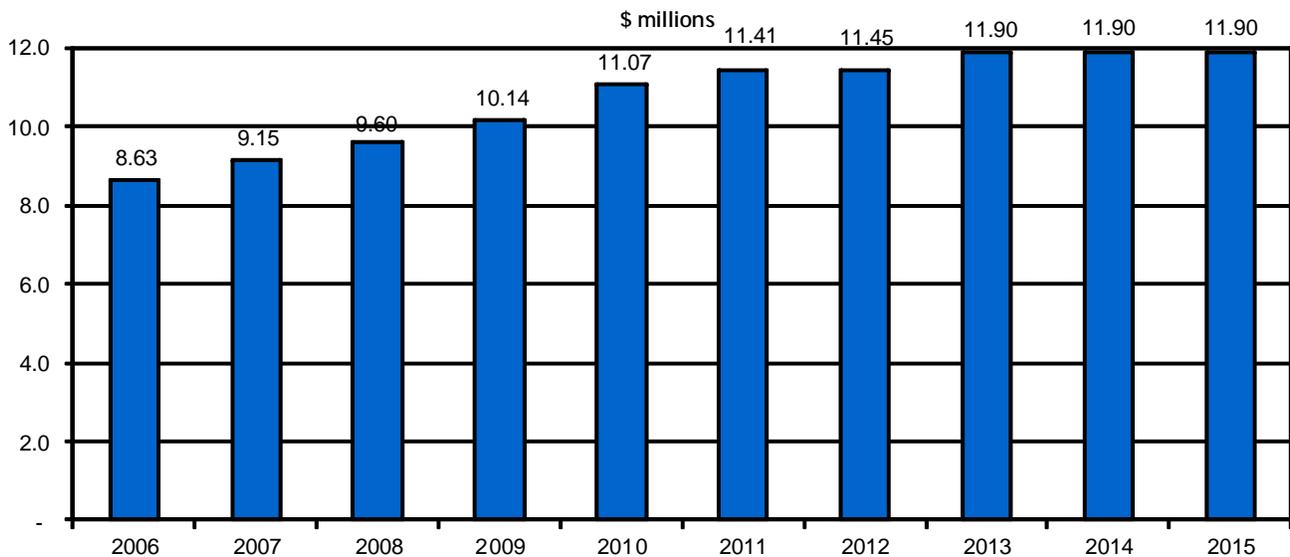
PROPERTY TAXES

Mundelein Property Tax Rates 2013



Property taxes are the largest revenue source in the general fund, about 34% of total revenues. Currently the Village receives approximately 15 percent of a resident's property tax bill each year. The property tax levy for FY15 in total is the same levy amount as FY2013 and FY2014.

Village Property Taxes



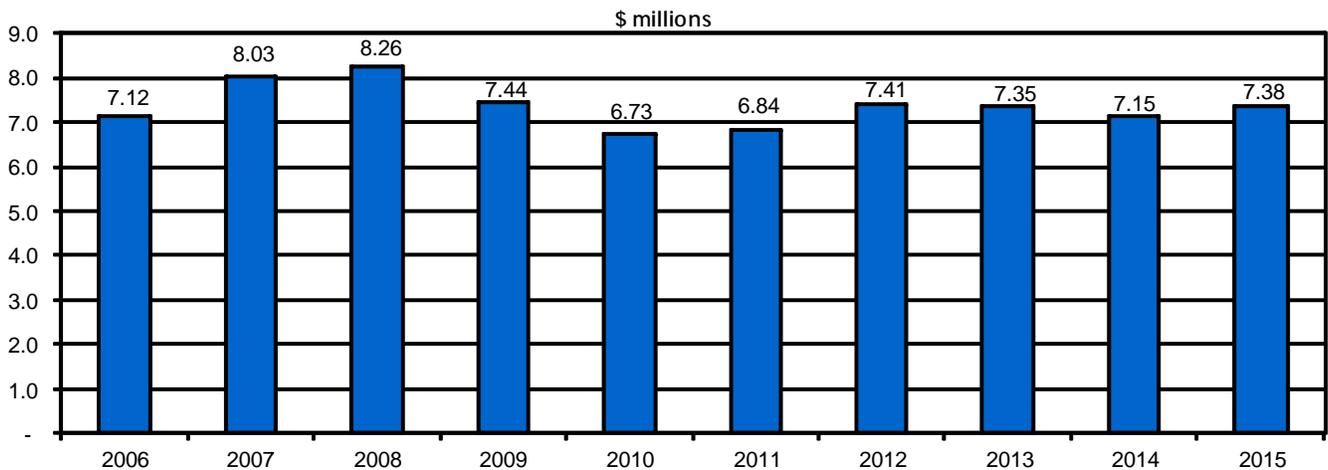


MAJOR REVENUE TRENDS

Sales Tax Revenue History

This chart presents a ten year history of the 1% Municipal sales tax and home rule 1% sales tax collections for the Village of Mundelein. Sales taxes are over 30% of the General Fund operating revenues. The Village relies heavily on sales taxes to provide quality services to the Village of Mundelein. Sales taxes are paid by both Village residents and non-residents. Modest recovery recently has not approached levels prior to the recession.

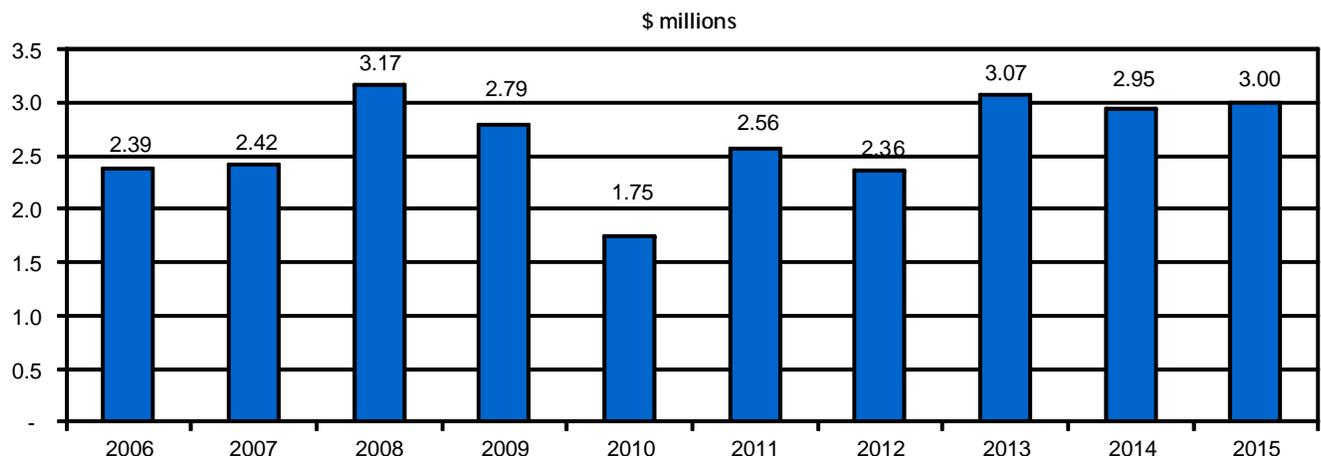
General Fund Sales Taxes



State Income Tax History

The Village of Mundelein receives a percentage of the income tax received by the state based on the Village's population. Income taxes constitute a little over 12% of the Village's general fund revenues. Income taxes are impacted by the economic climate and any changes in state funding formula. After many years of substantial growth, this revenue declined dramatically in calendar 2009 due to the recession. Modest recovery recently is nearing levels prior to the recession. The Illinois Municipal League is projecting modest growth for FY2015.

General Fund Income Taxes



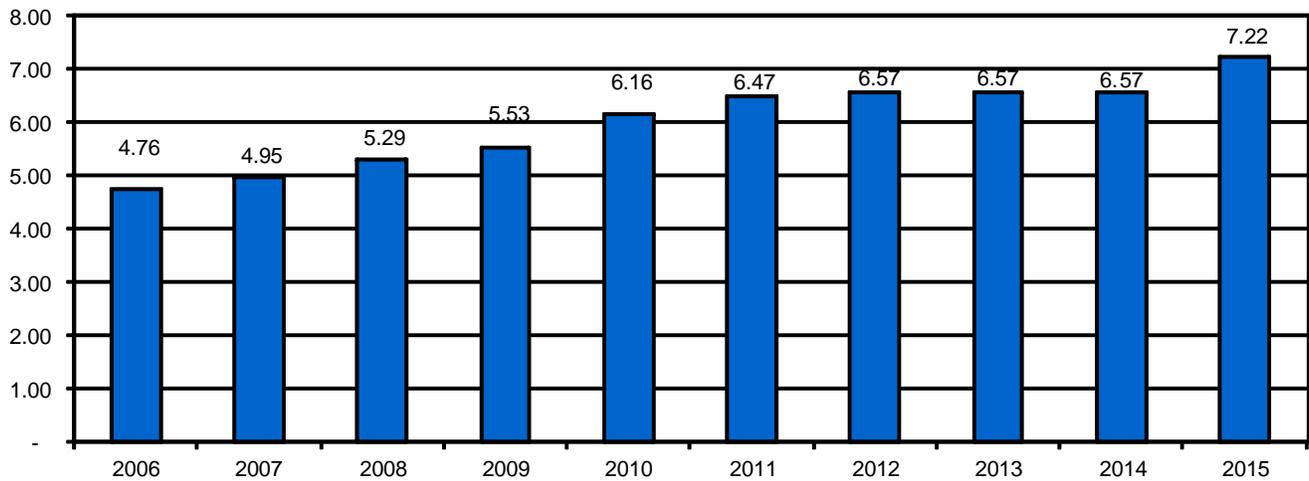


WATER RATES

Enterprise Fund Revenues

The Village's Water/Sewer enterprise fund derives its revenue directly from the users of the services provided through water/sewer fees. The Village purchases its water from the Central Lake County Joint Action Water Agency. The Village sets its rate each year to cover all of the operating and capital costs of the Village's water and sewer system. See page 58 for additional information on the water/sewer fund. It is proposed to raise the annualized water/sewer rates 10%. A separate detailed water/sewer rate study report will be provided.

Water/Sewer Annualized Rates (per unit/750 gallons)





FY2015 General Fund Expenditures By Category



BOARDS & COMMISSIONS

Boards & Commissions include the Village Board, Clerk, and other Commissions (listed below) of the Village. These Commission members are appointed by the Mayor, with consent of the Board. The Village Board utilizes six standing committees—Public Works, Community and Economic Development, Finance, Communications and Marketing, Public Safety, and Transportation & Infrastructure; to facilitate information and discussion to make recommendations to the Village Board.

- Air pollution Control Board
- Board of Local Improvements
- Economic Development Commission
- Fire & Police Commission
- Fire Pension Board
- Foreign Fire Tax Board
- Human Relations Commission
- Liquor Control Commission
- Mundelein Community Days Commission
- Old #1 Fire Truck Preservation Committee
- Planning & Zoning Commission
- Police Pension Board
- Police Statue Committee

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	77,520	79,800	81,890	82,992	82,992	84,000
Services	135,846	145,963	136,384	170,648	188,000	162,259
Supplies	21,121	21,356	19,990	30,900	26,000	24,375
Capital	652	1,345	184	0	200	15,000
Total	235,139	248,464	238,448	284,540	297,192	285,634



ADMINISTRATION

The Village's Administration Department coordinates the operations of all departments. The Administration Department prepares the Village budget; develops Village ordinances, resolutions, rules, regulations and policies; performs strategic planning operations; conducts public relations and communications activities; oversees risk management functions; administers franchise agreements; coordinates business attraction and retention programs; coordinates intergovernmental operations; serves as liaison to various Village commissions; assures compliance with federal and state government policies; and

maintains the free flow of cooperation and communication between Village departments and the residents. Human Resources and Information Technology divisions are included in these expenditures.

2014 Achievements

- Hired new Associate Planner
- Hired a Manager of Marketing & Communication
- Completed Public Works and Fire Lieutenants' collective bargaining agreements
- Reduced employer health insurance cost by offering incentives to employees to select the High-deductible plan option
- Successfully completed transition with the new Village Clerk and Administrative Staff through realignment of duties
- Developed a new Personnel Policy for Concealed Carry
- Conducted a Business Appreciation breakfast
- Created a new consistent appearance for all communication pieces including newsletters, E-newsletters, Real Estate newsletter
- Started Village Hall construction (expected occupancy June 2014)
- Implemented multi-family recycling program
- Entered into an agreement with Affordable Housing Commission to provide affordable housing
- Updated Village website
- Grants received: Community Development Block Grant, Bike to Metra Guide, LEED Commissioning, Community Park Traffic Signal, ICC Grade Crossing Safety

2015 Goals

- Complete union negotiations on Firefighters' contract
- Assist the Village Board in determining the best use of the old Village Hall property
- Make significant progress in the Hawley Street Reconstruction Project
- Implement the new Branding Initiatives
- Improve the quality and content of the quarterly newsletter to more closely align with new Branding Initiatives
- Implement Mundelein Property Enhancement Grant program
- Develop policy regarding the use of social media
- Implement agenda management software
- Increase the marketing effort for the Village Hall subdivision and Downtown area

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	1,002,691	957,038	971,962	965,242	970,000	1,032,451
Services	277,427	259,617	268,387	270,260	282,000	387,120
Supplies	71,190	71,323	72,939	130,150	80,000	116,000
Capital	6,219	24,915	15,473	22,350	18,000	32,300
Total	1,357,527	1,312,893	1,328,761	1,388,002	1,350,000	1,567,871



BUILDING DEPARTMENT

The Building Department's purpose and function is to ensure public safety & health and welfare, during building construction and renovation to secure the safety of life and property. The Building Department issues all building permits, reviews all building plans, and revises building codes in order to remain current with national and state standards. The inspectors perform building, electrical, plumbing, and property maintenance inspections. Violations are issued if properties are in violation of the Village's Code or ordinances.

2014 Achievements

- Inspected all Video Gaming establishments for the first time
- Provided completed rental registration application renewal forms to landlords for 2014 instead of reminder postcards; eliminating the need to complete the same form and same information over each year
- Managed the construction of the new Village Hall
- Completed the highest annual number of plan reviews and inspections for Hawthorn Woods
- Continued to provide a high level of customer service

2015 Goals

- Reduce the building permit processing time
- Automate the rental registration process via e-mail renewals and on-line payments
- Evaluate implementation of a rental inspection program
- Improve electronic permit submittals and reviews for faster, easier, and lower cost permit submittals
- Implement a permit processing team to review, expedite, and approve permits on the same day
- Implement a complete paperless inspection program with the ability to access records in the field

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	690,345	723,835	792,706	773,589	795,000	745,573
Services	40,408	41,275	38,455	30,945	40,000	28,897
Supplies	14,882	21,046	23,854	19,805	18,000	22,905
Capital	359	592	3,165	4,150	2,000	2,850
Total	745,994	786,748	858,180	828,489	855,000	800,225



PLANNING & DEVELOPMENT DIVISION

Planning and Development is charged with the administration of the ordinances and policies relating to land use and development within the Village. As such, planning staff guides the Village's orderly development by applying the current zoning codes, facilitating development, implementing community plans, and preserving natural resources. Staff members within the Division provide technical and administrative staff support to the Village Board, Planning and Zoning Commission, Economic Development Commission, Human Relations Commission, Zoning Administrator, and various other village departments.

2014 Achievements

- Completed Hickory Woods, Diamond Cove, Cardinal Square development agreements
- Complete Sign Ordinance rewrite
- Develop/manage the creation of a New Brand
- Created quarterly reports of available and vacant properties throughout town
- Completed the first annual One World Festival
- Completed a Commercial Brokers meeting

2015 Goals

- Complete branding and marketing plan for community and downtown
- Finalize rewrite of the Sign Code
- Develop Economic Incentive programs targeted to the Downtown District
- Attract new retail to fill vacancies
- Complete Orchard Meadows development agreement
- Participate in the Chicago area ICSC events
- Implement strategies that will reduce commercial vacancy rates

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	267,724	243,610	242,957	234,727	250,000	298,415
Services	12,029	8,681	8,154	21,100	10,200	12,175
Supplies	4,624	4,828	13,175	4,850	4,800	5,250
Capital	104	100	0	0	0	0
Total	284,499	257,219	264,286	260,677	265,000	315,840



FINANCE DEPARTMENT

The Finance Department assures the safety and professional management of government financial resources by identifying, developing, reporting and advancing fiscal strategies, policies and practices for the public benefit. The department also adheres to legal, moral and professional standards of conduct and practice.

The department prepares and keeps all financial records of the village, directs and coordinates all accounting and financial work involving the operation and control of financial matters; formulates and coordinates policies, rules and regulations affecting financial control and management; formulates and executes fiscal policy management and investments; directs the auditing, analysis, interpretation, and reporting of matters related to expenditures, receipts, assets and liabilities; directs financial aspects of budgeting, payroll, purchasing, insurance, contracts, inventories, annexation agreements, special financing mechanisms, recapture agreements, and all other financial transactions; prepares the annual budget, appropriation ordinance, tax levy, and treasurer's report.

2014 Achievements

- Wrote the Comprehensive Annual Financial Report in-house
- Received 19th consecutive GFOA Certificate of Achievement for Excellence in Financial Reporting
- Enhanced the Village's budget document to increase understanding and transparency
- Selected a new auditor to a four-year contract saving over 10% of the annual fee

2015 Goals

- Expand the credit card program
- Issue an RFP for banking services
- Issue an RFP for utility billing printing services

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	488,276	532,037	319,105	380,000	380,000	395,530
Services	324,126	281,715	256,376	225,000	220,000	207,875
Supplies	16,456	11,049	13,656	10,000	8,000	16,490
Capital	36,761	0	71	0	0	0
Total	865,619	824,801	589,208	615,000	608,000	619,895



LEGAL

The Village's legal expenses are separated into three main categories—corporate counsel, prosecuting attorney, and special counsel. Corporate counsel advises the Board, reviews and prepares ordinances, agreements and resolutions. The prosecuting attorney represents the Village in legal proceedings to prosecute ordinance violations. Special counsel deals with labor disputes, collective bargaining negotiations, other lawsuits involving the Village, and where special expertise is required.

The Village is also a member of the Intergovernmental Risk Management Agency, consisting of 70 municipalities and special service districts serving Northeastern Illinois. This pool administers a mix of self-insurance and commercial insurance coverages; property/casualty and workers' compensation claim administration/litigation management services; risk management/loss control consulting; training and education programs.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Corporate Counsel	93,963	89,505	97,740	97,500	96,000	108,000
Prosecuting	135,547	127,773	123,791	174,000	135,000	150,000
Special	88,836	91,534	117,782	92,000	100,000	120,000
Other	17,652	15,427	10,547	7,000	7,000	10,000
Total	335,998	324,239	349,860	370,500	338,000	388,000



POLICE DEPARTMENT

The Police Department is divided into six divisions, administration, patrol, communications, investigations, community service, and records.

2014 Achievements

- Named in the top 100 safest cities in America (56th).
- CALEA Reaccreditation—this is our fourth reaccreditation and the first Gold Standard Certification.
- Officer assigned to FBI Task Force completed major investigation in Lake County and Northeastern Illinois resulting in numerous arrests and seizure of thousands of dollars of assets.
- Strengthen Relationships with the Community – members of the department participated in a wide variety of programs to build community support and improve police services. A few examples are police academies, after school coalitions, women’s self defense training, school liaison programs, DARE, and community events.

2015 Goals

- Our primary goal for all employees is to provide quality service consistent with the vision and values of the Mission Statement. Our members will provide professional, knowledgeable and focused service to ensure the safety and well being of all people.
- Employees will express compassion and respect to victims of crime and work to form partnerships in order to reduce crime, fear of crime and improve quality-of-life issues.
- Officers will continue Community Policing Activity by conducting regular business checks and expand upon the Citizen Contact initiative to allow for positive interactions and informational exchanges.
- Research and implement new technologies as a means of improving efficiency and service to the community. Examples being CAD/RMS, E-Citation, and E-Crash.
- Continue to focus on quality-of-life issues through Code Enforcement in conjunction with the Building Department, Fire, and Public Works. We will monitor vacant/foreclosed homes, apartment/rental properties, and nuisance properties within the community.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Administration	1,312,768	1,123,183	1,353,797	1,251,875	1,215,000	1,296,709
Patrol	5,517,640	5,701,586	5,729,362	5,840,713	5,776,000	6,100,501
Communications	642,103	650,368	847,896	843,802	840,000	863,707
Investigations	416,193	380,736	294,461	304,452	302,000	317,611
Community Service	443,506	420,758	435,851	417,631	403,000	463,132
Records	445,616	490,656	474,799	466,445	466,200	493,992
Total	8,777,826	8,767,287	9,136,166	9,124,918	9,002,200	9,535,652



POLICE DEPARTMENT - ADMINISTRATION

2014 Achievements

- 14.49% reduction in Part I and Part II offenses during 2013 compared to 2012. This continues our downward trend in overall crime rate reductions and helps affirm our current practices of community-based, proactive enforcement.
- Code enforcement – 691 complaints responded to in 2013. Working with the Building Department, resolved violations in a timely manner. Created and maintained database of nearly 400 abandoned or foreclosed properties. Periodic checks were also conducted and code enforcement issues were promptly dealt with.
- Customer Service – provide quality service and support to the community.

2015 Goals

- Continue efforts in training and job enrichment. This will be accomplished through rotations of specialty assignments, additional train-the trainer courses, position rotations for Sergeants and through regular meetings with the patrol division.
- Technological Enhancement—continue to pursue new technologies that allow police services to be provided more efficiently and effectively.
- Continue to increase our level of customer service by assessing needs and developing policies and procedures to address the changing environment.
- Continue with career path development plan by enrolling employees for training to prepare personnel for openings with the rotation of specialty positions.
- Prepare for legislation changes such as medical marijuana and concealed carry.
- Explore opportunities for consolidation of dispatching services.
- Focus on department structure and seeking ways to improve services and continue to streamline processes and procedures.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	673,853	524,504	706,031	595,941	600,000	650,269
Services	523,317	500,230	488,738	485,716	500,000	474,400
Supplies	96,764	92,746	124,626	142,067	90,000	153,435
Capital	18,834	5,701	24,402	28,151	25,000	18,605
Total	1,312,768	1,123,183	1,353,797	1,251,875	1,215,000	1,296,709



POLICE DEPARTMENT - PATROL

2014 Achievements

- Members of the department participated in a variety of training throughout the year to enhance the professionalism and level of service to the community. Training varied from daily roll-call training, Northeast Multi-Regional Training courses, online, and mentor training by senior members of the department. Officers received a total of 6,409 hours of training in 2013.
- Completed reviews of all Mundelein school crisis plans.
- Assisted District 75 in developing a new National Incident Management System based crisis plan.

2015 Goals

- Continue to utilize available manpower effectively and efficiently to deter gang activity through zero-tolerance approach. Increase the number of Neighborhood Watch meetings in problem areas to gain increased community involvement.
- Refocus effort into Community Oriented Policing programs including increased participation in neighborhood watch meetings; continued landlord/apartment owners training; expansion of citizen police academy programs.
- Revitalize the Mundelein Police Association — bring back community involvement through sponsoring youth sporting events and educational programs.
- Increase traffic enforcement activities as a means of education and addressing problem traffic areas by focusing on safety in school zones and other high-traffic areas; overweight truck enforcement details; using motorcycle and bicycle officers to conduct focused details in identified problem zones.
- Increase efforts to deter/detect criminal behavior by increased training on traffic stops.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	5,272,552	5,449,325	5,432,969	5,537,368	5,500,000	5,801,401
Services	36,868	16,452	48,284	57,345	45,000	63,240
Supplies	195,837	210,739	220,554	219,575	205,000	201,635
Capital	12,383	25,070	27,555	26,425	26,000	36,225
Total	5,517,640	5,701,586	5,729,362	5,840,713	5,776,000	6,100,501



POLICE DEPARTMENT - COMMUNICATIONS

Prior to 2013, some of these expenses were reported in the Village's 911 Surcharge special revenue fund (see page 46).

2014 Achievements

- Answered 8,867 emergency 911 calls.
- Answered 57,913 non-emergency and administrative calls.
- Processed 20,784 calls for service.
- Processed 2,975 Fire/EMS calls for service.
- Entered 11,074 citations/warnings, non-traffic citations into the ticket program.
- Continued training of telecommunication personnel.
- Replace antiquated 911 dispatch system with NG911 technology.

2015 Goals

- Training – training of new personnel and refresher training in emergency dispatching procedures, LEADS updates, and other associated training courses.
- Improve overall service by remaining compassionate, courteous, and professional.
- Implementation of new CAD.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	622,830	617,641	707,602	700,105	690,000	736,432
Services	11,465	18,875	124,873	109,217	105,000	117,807
Supplies	5,900	4,569	4,386	5,900	33,000	5,700
Capital	1,908	9,283	11,035	28,580	12,000	3,768
Total	642,103	650,368	847,896	843,802	840,000	863,707



POLICE DEPARTMENT - INVESTIGATIONS

2014 Achievements

- The Special Operations Unit was moved under the supervision of the Investigations Sergeant .
- The Investigations personnel utilized their skills and training to conduct an extensive investigation into the Kidnapping and Sexual Assault of a Juvenile. The offender was located and will likely be removed from society for the rest of his life.
- One member of Investigations unit was appointed as a supervisor in the Lake County Major Crime Task Force.
- Members of the Investigations Unit managed a large volume of property/evidence with no reports of mismanaged evidence in any of the unannounced inspections.
- No file Maintenance Issues Recorded in Investigations for CALEA Gold Standard.

2015 Goals

- Train and mentor a new Investigator.
- Build and maintain strong relationships with Lake County Criminal Justice Agencies and Resource Agencies like the Child Advocacy Center.
- The Investigations Unit will seek out new technology and training to ensure our personnel are equipped and trained to handle any assignment they are given.
- Investigators will increase involvement between school liaison officers and patrol division, by increased walk-throughs of the school, attendance at roll calls, and mentoring officers to enhance officers investigative skill.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	375,781	335,014	256,956	260,732	260,000	269,016
Services	12,556	16,887	12,488	11,325	13,000	14,235
Supplies	23,609	27,184	23,848	20,740	28,000	20,530
Capital	4,247	1,651	1,169	11,655	1,000	13,830
Total	416,193	380,736	294,461	304,452	302,000	317,611



POLICE DEPARTMENT - COMMUNITY SERVICE

2014 Achievements

- Continued to build on successes of the Mundelein After School Coalition program, including: A newly offered Scholarship program, supported and encouraged interaction/communication amongst all schools in Mundelein.
- Continued support of the Citizen Police Academy and Citizen Alumni Associations- Assisted in recruitment of new participants and instructors.
- Introduced the Women's Self Defense Class to girls gym classes at local high schools.
- Implemented the new Latino Police Academy.
- Participated in Wellness Fairs, which included home safety, vehicle safety overall wellness awareness.

2015 Goals

- Offer a Bike Rodeo and teach bicycle safety, equipment safety and rules of the road.
- Improve the National Night Out event, encourage community involvement through advertisements, news outlets and social media.
- Improve police-offered resources to minority populations.
- Increase attendance at the Latino Academy. Due to the popularity in the first academy we will offer two classes in 2014/2015.
- Assist with Community Service activities: Wellness Fairs, Community Expos, after-school activities, Thanksgiving turkey giveaway, Shop with a Cop, Special Olympics.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	387,137	393,605	404,121	388,991	375,000	425,087
Services	21,618	18,641	22,181	17,685	18,000	24,775
Supplies	8,051	8,512	9,549	10,555	10,000	12,970
Capital	26,700	0	0	400	0	300
Total	443,506	420,758	435,851	417,631	403,000	463,132



POLICE DEPARTMENT - RECORDS

2013 Achievements

- Updates completed to the village ordinance and traffic / non-traffic ticket systems
- Destruction of eligible old records was completed. Officers assigned to light / limited-duty status have assisted in this endeavor
- Continued training of records personnel
- Continue to provide a high degree of customer service to the community
- Data entry of 1,114 arrest reports
- Data entry of 3,574 case reports
- Data entry of 12,040 CAD reports
- Data entry of 977 crash reports
- Audit of 12,984 Traffic, Non-Traffic, and Warning Violations
- Monitoring of the impounded vehicle program (total of 4 vehicles booted, \$1,360 in fines and Administrative fees collected)
- Monitoring of unpaid Ordinance Violations to suspend driver's license (total of 5 driver's licenses being suspended, \$2,626 in fines collected)
- Entry and processing of 1,828 Ordinance Violations (including delinquent notifications and collection of fines)
- Preparation of court documents
- Processing 112 traffic crash report requests
- Scanned 978 traffic crash reports, including supplements into DocView System
- Processing 384 Freedom of Information requests
- Processing 18 expungements
- Data entry of false alarm information and processing false alarm notifications and invoices
- Entry of fines and fees into IDC computer system
- Audit of Live Scan entries
- Answering approximately 30,276 incoming calls during records business hours
- Assisting 5,806 walk-in customers during records business hours

2014 Goals

- Assess needs based on customer requests and revise policies/procedures as necessary to accommodate community
- All Records personnel continue to provide courteous service and useful information to customers

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	440,411	480,982	467,827	458,205	460,000	474,692
Services	666	510	529	855	500	1,955
Supplies	4,234	7,487	5,780	6,600	5,000	7,500
Capital	305	1,677	663	785	700	9,845
Total	445,616	490,656	474,799	466,445	466,200	493,992



FIRE DEPARTMENT

The Fire Department is divided into five divisions, Administration, Operations, Fire Prevention, Rescue Operations, and Emergency Management.

Departmental Overview

Mundelein Fire Department provides fire emergency medical services, Fire Prevention, Public Education, Specialized Response Team rescue and other public safety needs to our community. On average the Department responds to between 2,700-3,000 emergency requests for service annually within the Village and to mutual aid requests. We provide staffing in the Village's two fire stations 24-hours a day, seven days a week, and 365 days a year. The stations are staffed with a three platoons, under the command of a Battalion Chief and supervision in each station provided by one Lieutenant/Company Officer. Each Lieutenant/Company Officer is responsible for one piece of fire apparatus and one ambulance that responds from their assigned station. Each response vehicle is staffed by two personnel per vehicle (the Lieutenant/Company Officer is on the fire apparatus as a supervisor) and personnel are fully cross-trained as firefighter and paramedics. Each shift has two "contract" personnel (one at each station) who are part of the total of four personnel at each station staffing model. The Fire Department also uses a part-time staffing model (former Paid-On Call program) that supplemented staffing in the evening and on weekends. Our total current staffing between career, contract, part-time personnel, chief officers and support staff is 49. The daily staffing is currently nine personnel.

The Department has a strong reputation for high quality training programs and initiatives and serves as a central training facility for many Lake County functions. Each member of the Department meets the mandated 16-hours of monthly training in topics not limited to fire suppression, hazardous materials mitigation, and fire apparatus operation and driving. Members have attended training locally, the National Fire Academy and the University of Texas A&M. The entire officer core has been credentialed as "Incident Commanders" through the "Blue Card" Program.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Administration	627,986	625,688	695,441	661,625	691,904	714,627
Operations	1,952,602	2,003,236	2,034,256	2,040,472	2,024,177	2,136,749
Rescue Operations	1,769,225	1,779,525	1,820,232	1,820,959	1,799,572	1,897,424
Prevention	248,506	202,232	194,688	209,178	179,652	196,931
Emergency Mgmt	19,993	44,053	21,559	18,860	37,280	18,860
Total	4,618,312	4,654,734	4,766,176	4,751,094	4,732,585	4,964,591



FIRE DEPARTMENT - ADMINISTRATION

2014 Achievements:

- Sustained focus on fiscal responsibility and programs that strive for efficiency and cost containment.
- Maintain a constant “giving forward to our community” attitude through providing services essential to Community/Village partnerships, i.e. Blood Drives, Blood Pressure Checks, Coat Drives, Partners in Operation North Pole and The One World Festival.
- One contracted Firefighter/Paramedic position was converted to a career Firefighter/Paramedic position to evenly disperse contracted and career personnel over each platoon.
- The Department appointed a full-time Director of Fire Prevention.
- A promotion to the rank of Lieutenant and the hiring new career Firefighter/Paramedic were completed to fill the opening created by the appointment of the Director of Fire Prevention.
- The Department continues to work on our strategic planning. This included a community survey on our performance as well as other standard components of strategic planning.
- The Department continues our working relationship with Life Source, hosting four successful blood drives in January, April, July, and October.
- The Department hosted the Second Annual Exchange Club Pancake Breakfast. Lt. William Lark received the Firefighter of the Year award for 2013.
- Chief Sashko participated on a panel for the Greater Chicagoland Chapter of the Red Cross as the fire service representative to the 2013 Heroes selection for Chicago and the collar counties. This is the sixth year of his participation at the request of the Red Cross and he will be part of this in 2014.
- The Department assisted MHS and District 75 with various planning and school safety sessions at the school district’s main offices.
- The Fire Department was awarded a \$45,000 grant for Firefighter Survival Training and training props.
- In 2014 the Department filed for a \$300,000 grant to replace of the current breathing apparatus and equipment.
- The Department supported local events including Diamond Dash and Venus De’Miles bicycle rally for fundraiser, using CERT for Emergency Medical Services.
- An Old #1 Committee was formed to handle maintenance on the unit, conduct fundraisers to support the vehicle and to make appearances with the vehicle.
- The Department provided a full ISO presentation to the Board of Trustees to offer an overview of the strengths and future challenges of the organization.
- The Department continues support of the Mundelein Fire Department Explorer Post through The Boy Scouts of America Exploring Program.
- The Department hosted one of the classes for the Illinois Fire Service Administrative Professional certification programs, taught by Lt. McGuire.
- The department participated in the annual Health Fair sponsored by the Grand Dominion community.



FIRE DEPARTMENT - ADMINISTRATION

2015 Goals:

- Continue to review personnel staffing requirements and review all options for staffing the department in the current two station format as well as after Station #3 is built and foster a phased in approach to staffing. Focus should be on the deficiencies noted in the recent ISO rating and meeting NPFA1710 standards for appropriate deployment of personnel to fire scenes.
- To continue the replacement of older apparatus and equipment.
- To improve preventive maintenance and operator training.
- Stay abreast of new changes in the fire service through training and communications.
- Continue to develop our wireless technology for transmission of data between fire stations and the Mundelein Emergency Dispatch Center, including movement to the new CAD dispatch system.
- Maintain or improve current response levels (time to scene) in correlation with NFPA and ISO standards.
- Continue to maintain and develop fire suppression forces and EMS service delivery capable of meeting the growing demands of the community.
- Continue to pursue grant funding for projects and equipment through the Assistance to Firefighters Grant program from FEMA as well as other state programs.
- Foster the appropriate dialogue and partnerships to not only investigate, but to plan for the development of a regional dispatch facility for our area.
- Continue to foster the development of our personnel providing as potential leaders within the Department through high levels of quality training (Blue Card Incident Command Credentialing, attendance at the Texas A&M (TEEX) Enhanced Incident Management Curriculum and continued attendance in all curriculums offered at the National Fire Academy as part of the Department's succession planning.
- To continue to provide quality training to enhance the proficiency, quality and safety for full-time and paid-on call firefighters.
- Continue to review projects related to the Village's G.I.S. System and support centralized data collection and retrieval.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	363,053	369,971	404,492	388,576	424,786	403,680
Services	190,531	187,022	207,144	187,806	194,061	211,975
Supplies	68,174	67,847	81,572	80,818	70,024	88,247
Capital	6,228	848	2,233	4,425	3,033	10,725
Total	627,986	625,688	695,441	661,625	691,904	714,627



FIRE DEPARTMENT - OPERATIONS

2014 Achievements:

- The Department maintained professional working relationships through training, automatic-aid and MABAS responses with our neighboring fire departments and communities.
- The Department developed a specification, entered into the bid process and awarded a bid to KME to build a new fire engine slated for Delivery July 2014. The new engine will replace a 1991 Pierce fire engine.
- Department paramedics and Chief Officers assisted the City of Lake Forest's hosting of a BMW/PGA event at Conaway Farms.
- The Department continues work on the Standards of Cover providing information to our Third Station Task Force to evaluate land purchase, planning, design, ARA agreements with Countryside Fire and all aspects of building a new station on the west side of Mundelein.
- The Department continues work on the simulcasting of calls with Grayslake. This will offer quicker responses to both Villages.
- The Department's forcible entry simulator saw a significant amount of use this year with several departments, our own police department and NIPAS using the simulator.
- Fire Chief and Deputy Fire Chief attended Illinois Fire Chiefs' Association Annual Symposium in May and Conference in October. These are important leadership forums and provide us with state-of-the-art training and developments within the fire service.
- Three of the six lieutenants were credentialed as "Blue Card" incident commands and one lieutenant completed the Texas A& M (TEEX) Enhanced Incident Management Class. The remaining Lieutenants will be encouraged to attend in 2014.
- Continued to develop the staff (Officers specifically) as we train leaders for the future of the department through higher-level education and tactical training.
- Career paths were establishment for each member of the department for personal development goal setting and succession planning and development of personnel.
- Lt. Phil McGuire attend Incident Safety Officer Course which was held at fire station one. This course teaches students how to monitor the various types of incidents including, Fire, EMS, Technical Rescue, and Hazardous Materials scenes, and report to the IC the status of conditions, hazards, and risks present. This course covered accident investigation and review procedures as well as how to develop and participate in a post-incident analysis.



FIRE DEPARTMENT - OPERATIONS

2015 Goals:

- Continue to provide assistance to county, regional and state groups and organizations in order to improve the quality of emergency services. This includes active participation in the Lake/McHenry Specialized Response Teams.
- Continue to enhance working relationships with neighboring fire agencies.
- Continue to maintain and support safe, functional and esthetically appealing fire facilities that are conducive to high levels of morale and overall work environments. Focus on maintenance needs and recovery as it relates to facility repairs and maintenance with the revitalization of budget support.
- Continue to review personnel staffing requirements and review all options for staffing the department in the current two station format as well as after Station #3 is built and foster a phased in approach to staffing. Focus should be on the deficiencies noted in the recent ISO rating and meeting NPFA1710 standards for appropriate deployment of personnel to fire scenes.
- To continue the replacement of older apparatus and equipment. To improve preventive maintenance and operator training.
- To stay abreast of new changes in the fire service through training and communications.
- Continue to develop our wireless technology for transmission of data between fire stations and the Mundelein Emergency Dispatch Center, including movement to the new CAD dispatch system.
- Maintain or improve current response levels with respect to time to scene in correlation with NFPA and ISO standards.
- Continue to maintain and develop fire suppression forces and EMS service delivery capable of meeting the growing demands of the community.
- Continue to pursue grant funding for projects and equipment through the Assistance to Firefighters Grant program from FEMA as well as other state programs.
- Continue to foster the development of our personnel providing as potential leaders within the Department through high levels of quality training (Blue Card Incident Command Credentialing, attendance at the Texas A&M (TEEX) Enhanced Incident Management Curriculum and continued attendance in all curriculums offered at the National Fire Academy as part of the Department's succession planning.
- Continue to provide quality training to enhance the proficiency, quality and safety for full-time and paid-on call fire fighters.
- Develop specification and efficiently fund a new ladder truck to for delivery in FYE 2017. Funding would request the total price be dividing 50% in FYE 16 and final 50% due in FYE 17, with delivery of the vehicle expected in calendar year 2016.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	1,561,339	1,610,852	1,643,051	1,636,323	1,650,485	1,718,214
Services	327,528	339,471	339,231	342,544	337,546	359,610
Supplies	62,944	52,002	51,974	61,605	36,086	58,925
Capital	791	911	0	0	0	0
Total	1,952,602	2,003,236	2,034,256	2,040,472	2,024,117	2,136,749



FIRE DEPARTMENT - RESCUE OPERATIONS

2014 Achievements

- Hosted numerous classes and training sessions for the Department, Village, and regional groups.
- Multiple personnel achieved Vehicle & Machine Operations, Rope Operations, Firefighter Advanced, and Chief Fire Officer certifications from the Office of State Fire Marshal Office, Division of Personnel Standards and Education.
- Fire Department members continued to maintain constructed numerous props for our Training Division. Due to the volunteered time, use of personal talents of the members our personnel's training was tremendously enhanced, while not taxing the training budget.
- Multiple cost effective training opportunities from outside agencies were provided to department personnel.
- The department hosted numerous officer development programs.
- Several members attended the Fire Department Instructor's Conference in Indianapolis.
- Members of two shifts received the Lake Forest Hospital's "Cut Above" Award for their care and conduct on an accident in Countryside and a pedestrian struck by a vehicle in our Village.
- The Department's Safety Committee continues to offer proactive suggestions and recommendations as a formal program in alignment with IRMA standards.
- Participated in the annual IRMA Survey Report found only 3 deficiencies, which have all been corrected.



FIRE DEPARTMENT - RESCUE OPERATIONS

2015 Goals:

- Specify, bid and purchase a replacement ambulance (A4342).
- Continue to support EMS system initiatives through Advocate Condell Hospital including Electronic Medical Records system development (EMR) and other advancements in medicine for pre-hospital treatment of patients.
- Continue to provide state of the art protective clothing and equipment for our personnel. Safety is a priority.
- Implementation of Phase 1 purchase of the Non-Invasive Cardiac Support Pumps (Auto-Pulse).
- Continue to focus on the National Fallen Firefighters Foundation 16 Point Safety Initiative by stressing each area of the program and how our organization can better prepare and provide the necessary safe work environment so "everyone goes home".
- Continue to promote strong levels of physical fitness training and development of our personnel and provide safety equipment and training for personnel.
- Encourage personnel to take advantage of opportunities for no-cost and low-cost training through the National Fire Academy, Emergency Management Institute, as well as other State and local opportunities.
- Increase the number and quality of training opportunities offered by the Mundelein Fire Department both for personal departmental development as well as offering classes to the region.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	1,450,190	1,459,353	1,472,282	1,487,278	1,455,826	1,547,649
Services	289,577	300,449	306,465	292,881	313,505	308,670
Supplies	29,413	19,723	41,485	40,800	30,241	41,105
Capital	45	0	0	0	0	0
Total	1,769,225	1,779,525	1,820,232	1,820,959	1,799,572	1,897,424



FIRE DEPARTMENT - PREVENTION

2014 Achievements:

- Deputy Fire Marshal Gaunky attended a class on fireworks given by the State Fire Marshal's office; the class went over the safety procedures involved in fireworks displays.
- Inspector Dave Myers began the annual fire extinguisher inspections for all facilities and Village vehicles. FF Myers has inspected 236 extinguishers.
- Fire Safety Educator Steve D'Incognito attended the State of Illinois first Fire and Life Safety Educator class. This class taught FSE D'Incognito how to develop and present public education classes for the residents and businesses within the Village.
- The Department hosts and leads instruction of citizen CPR in cooperation with the Mundelein Park and Recreation District. 168 people were taught how to perform CPR and operate an AED.
- The Department attends all block parties and promoted the Fire Department and Village to all attendees.
- The Department continued the annual Pancake Breakfast and Swap Meet with the Mundelein Fire Association.
- The Department made an appearance at Carl Sandburg's Brat Fest where many children explored the ambulance and engine.
- The Department continues to offer a Child's Safety Seat Inspection program to any requestor. 52 child seats were inspected to ensure they were properly installed.
- Assisted MHS and District 75 with various safety planning initiatives and programs.
- Continued to enhance the Inspections on-line program (IROL).
- The "Adopt a Hydrant" program was continued with several additions.
- Participated in the "Camp I Am Me" burn camp in Ingleside with the Illinois Fire Safety Alliance.
- The "Remember When" program was continued at both the Mundelein Senior Center and Grand Dominion.
- Provided fire extinguisher training to seniors at the Mundelein Senior Center.
- Provided fire extinguisher training to 100 employees of Medline Industries.
- Provided OSHA required emergency planning for several businesses, this included fire drills, extreme weather, and fire extinguisher training.
- Expanded the public education at our local day-care centers.
- The Firehouse iPad inspection program was started with great success.
- Supported the Mundelein Community Connection with Engine 2 rides at Farmers Market and delivering Santa to his cottage.
- Supported the Mundelein Police Department at their National Night Out.
- The Fire Prevention Bureau Director position began in February, which gave day to day continuity to the fire prevention bureau.
- Conducted another successful Open House in September.
- The blood drive program had 354 units of blood donated.
- Department was a participant in the "One World Festival".



FIRE DEPARTMENT - PREVENTION

2015 Goals:

- Provide an effective Fire Prevention and Public Safety System.
- Continue to expand Public Education opportunities and interaction with our community with existing programs and development of new initiatives such as a Citizens Fire Academy to be launched this fall.
- Continue to provide fire inspection of all occupancies, with the exception of one- and two-family residences and focus on inspecting all occupancies at least once a year and target hazards twice a year.
- Continue to support the new ordinances related to housing and inspectional services to better serve the Village and our citizens.
- Focus on the positional responsibilities of the newly appointed Fire Prevention Bureau Director with the goal of better efficiency and program delivery in all aspects of this critical division within our service profile.
- Review the Fire Prevention Bureau activities and enhance the overall performance of inspectional services. This includes new scheduling, potential cross training of Building and Zoning personnel and other new initiatives.
- Augment our public education involvement in our schools with programs such as, the development of a High School Senior "Off to College" safety program, Remembering When, continued support of Open House, continued support of National Night Out, the use of Old Engine #1 and Engine #2 for promotional programs, various community and business safety outreach programs, etc.
- Participate in various community functions supporting schools and civic programs..
- Look for training opportunities for the inspectors to keep them up to date with changes in the industry.
- Continue to develop the Inspection Reports On Line system with the goal of having 75% compliance of all occupancies within the Village.
- Work with the Building Department to begin the process of adopting the next generation of building and fire codes.
- Work with District 75 to develop a public education program for their schools.
- Work with Manager of Marketing and Communication on developing a new website.
- Perform at least one life safety inspection in 100% of our commercial and multi-family occupancies.
- Continue to work with businesses and developers to make their projects cost effective, while ensuring public safety.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	222,880	183,716	175,970	180,718	162,205	163,106
Services	18,142	9,115	13,112	20,070	10,697	22,670
Supplies	7,184	9,401	5,606	8,390	6,750	11,155
Capital	300	0	0	0	0	0
Total	248,506	202,232	194,688	209,178	179,652	196,931



FIRE DEPARTMENT—EMERGENCY MANAGEMENT

2014 Achievements:

- Chief Sashko continued to represent Mundelein as a member of the Northern Illinois Emergency Managers' Network (NIEMN) and Lake County EMA.
- Chief Sashko attended at the annual IEMA Conference for training.
- The CERT Team offered another successful training course for new members. 25 new CERT Team members were trained as well current members participating in monthly drills.
- The CERT Team conducted a full sheltering drill, conducted a full-team walk through of the shelter and remains very active in community safety operations.
- The CERT Team is now reviewing additional locations in the Village as back-up or additional shelters if needed.
- The CERT Team continued working with neighboring community teams to develop dialogue and potentially a 'mutual aid" system between communities.
- Village Emergency Operations Center continues to develop. With software upgrades, form caches developed and continued training in the EOC Operations.
- CERT members were trained in the Advanced Weather Forecasting (Streamer RT) on the EOC weather station systems.
- CERT Members are beginning the build-out of the Emergency Management Communications Vehicle.
- The CERT Team activated the Village's Sheltering Plan twice during the severe cold weather periods this winter.
- CERT assisted with fire hydrant clearing during the periods of heavy snow fall.



FIRE DEPARTMENT—EMERGENCY MANAGEMENT

2015 Goals:

- Continue to develop partnerships as necessary with the community in the event of a disaster. This will include the continued development and disaster preparedness related to both local and regional issues including the continued development of our CERT team for the Village (including additional training for CERT Train-the-Trainer and the use of other Village departments for this training). This will also include the involvement in the region Critical Incident Protocol program and better involvement in that regional planning group.
- Provide the Village with a support team of professional personnel that are capable and trained appropriately for responding to large complex events.
- The development of plans addressing procedures and responsibilities in the management of disasters in Village.
- Continue to develop the EOC into a functional support operation and redefine the Emergency Operations Team within the Village Staff.
- Enhance our overall planning and coordination with respect to Emergency Management (EMA) and look for grant opportunities to enhance our EOC and communication needs. Included in this will be a comprehensive plan for emergency sheltering and training within the Village.
- Begin simulating events for disaster training exercises and resource management.
- Establish quarterly meetings for EMA for the Village Staff to evaluate the needs of the Village throughout the year and long-term planning.
- Develop an internal budget for the CERT Team operations now that the state grant program through IEMA has been eliminated.
- Continue the conversion of the 2000 Ford ambulance coming off line into an EMA Communications Support vehicle for the use by EMA and CERT. This will be done over two budget cycles.
- Assist the CERT Team in the reuse and development of the Mundelein Fire Department EMS trailer for use by the team for deployments, etc.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	0	0	0	1,000	0	1,000
Services	14,104	18,262	269	5,860	18,479	6,860
Supplies	5,889	6,234	17,381	10,000	15,770	9,000
Capital	0	19,557	3,909	2,000	3,031	2,000
Total	19,993	44,053	21,559	18,860	37,280	18,860



PUBLIC WORKS & ENGINEERING DEPARTMENT

Public Works and Engineering is responsible for all management, operation, maintenance and repair of Village infrastructure, property, and equipment. The Department also provides emergency response services such as deicing (salting), snow removal, flood assistance, and windstorm debris removal.

There are some services provided that are unique to our community that include Residential Electronics and Battery Recycling, Downtown Streetscape Maintenance, and operation of a Licensed Water Reclamation Facility. There are six divisions within Public Works and Engineering: Administration/Engineering, Facility Maintenance, Street Maintenance, Wastewater System Maintenance, Water System Maintenance, and Vehicle Maintenance. The Department is under the oversight of the Director of Public Works and Engineering. Two of these divisions (water and wastewater) are reported separately in an enterprise fund while all the other divisions are included in the general fund in 2013 and the future. In years 2011-12, the Road & Bridge fund paid over \$1 million annually of the Street and Vehicle Maintenance divisions' expenditures.

2014 Achievements

- Updated Departmental portion of Village website with better resources for public.
- Reduced workplace accidents/injuries by 41.7% from previous year (Source: IRMA Municipal Claims Analysis 2012-13)
- Trained all operational staff on heavy equipment operation
- Implemented in-house CDL testing program
- Obtained and implemented new work order management system for consolidated reporting of tasks
- Collaborated on Sewer Lateral Rebate Program for public
- Conducted Arbor Day event with Park District

2015 Goals

- Provide mobile application for work order management software
- Reduce workplace accidents/injury claims frequency by 20% from previous year
- Provide real-time construction activity updates for Hawley Street Improvement project
- Maintain "accident-free" status for 150 consecutive days within each division
- Train all operational staff for utility locating

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Admin/Engineering	669,559	492,603	569,391	563,985	564,518	521,743
Facility Maintenance	407,064	371,549	712,445	448,271	637,568	569,907
Street	995,755	1,033,484	2,079,642	2,081,536	2,151,903	2,183,354
Vehicle Maintenance	107,712	46,999	399,404	395,848	383,950	424,398
Total	2,180,090	1,944,635	3,760,882	3,489,640	3,737,939	3,659,402



PUBLIC WORKS - ADMIN/ENGINEERING

Public Works Administration/Engineering includes the Director of Public Works and Engineering, Deputy Director, Village Engineer, Engineering Technician, and two Administrative Assistants. This division is responsible for the general oversight and coordination of the Department, with the primary role of preparing the annual budget. The Director and Deputy Director are both responsible for the overall management of Public Works, with the Village Engineer overseeing the Engineering group. The Administrative Assistants support the Director, Deputy, and Village Engineer with duties such as customer service, payroll, accounts payable, meeting scheduling, document distribution, and inter-departmental coordination. Additional duties for this division also include report preparation, labor negotiations, risk management, budget/contract management, uniform distribution, procurement, in-house training, and bid specification preparation.

The Engineering staff is responsible for administration of the public improvements in the Village, preparing the annual Capital Improvement Program (CIP), addressing the Village's utility infrastructure needs and streetscape improvements. Staff also provides civil engineering services in support of the growth and development of the community. The duties associated with this include review of development plans and building permit applications and construction inspections for these improvements.

2014 Achievements

- Hawley Street Improvement project letting scheduled for Summer 2014 through LCDOT
- Closed following projects: 2013 Road Program, Village Hall Subdivision Infrastructure
- Completed utility locating cross-training to reduce man-hour response time for locates
- Managed Village Hall Subdivision Infrastructure development
- Utilized new work order management software to track department productivity
- Procured FEMA grant reimbursement of \$26,492 for flood response last spring

2015 Goals

- Begin construction on Hawley Street Improvement project
- Complete and close 2014 Road Program project by October (including restoration)
- Begin construction on Route 60/83/176 corridor project with IDOT
- Transition staff into new Village Hall with no disruption of public service (i.e. no downtime)
- Implement GIS component into work order management software
- Reduce departmental claims experience by 50%
- Establish a public document that depicts the 3-year CIP

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	550,539	384,177	461,414	462,371	448,570	426,420
Services	92,083	80,640	72,914	64,964	78,286	60,223
Supplies	26,495	26,324	32,394	32,500	34,993	32,100
Capital	442	1,462	2,669	4,150	2,669	3,000
Total	669,559	492,603	569,391	563,985	564,518	521,743



PUBLIC WORKS - FACILITY MAINTENANCE

This division is responsible for the inspection and maintenance of the main facilities of the Village of Mundelein as a part of the Preventative Maintenance Program. This includes the care of the mechanical equipment, general woodwork, electrical, plumbing, painting, custodial, HVAC and the contractual landscape maintenance program. The division also conducts the repair and the maintenance of over 1,700 Village owned streetlights, assists in the care and maintenance of Village trees, assists in the ice and snow removal operations, special events and Village involved emergencies. The division also handles the majority of the downtown maintenance duties.

2014 Achievements

- Upgraded exterior lighting at 165 N. Archer building to energy efficient lighting
- Converted 70 street lights from mercury vapor to high pressure sodium reducing energy by 5,250 watts
- Successfully implemented downtown beautification pilot program with street light painting, tree well enhancement, and brick paver re-setting
- Hosted community e-waste recycling and household hazardous waste events in conjunction with SWALCO

2015 Goals

- Complete downtown beautification program on Seymour Avenue (Hawley-Park)
- Begin GIS inventory of municipal street lights
- Implement new facility signage
- Retrofit 40 street lights (HPS) in targeted neighborhoods
- Implement productivity tracking program that measures internal customer satisfaction (85% goal)
- Achieve 70% of total maintenance time as preventative maintenance
- Develop cost per square foot baseline for Facility Maintenance

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	256,717	244,695	262,823	256,951	254,952	344,207
Services	78,469	68,618	353,585	107,920	105,000	146,100
Supplies	71,556	58,236	95,335	83,400	81,243	79,100
Capital	322	0	702	0	702	500
Total	407,064	371,549	712,445	448,271	441,197	569,907



PUBLIC WORKS - STREET

The division's duties include the maintenance and operation of approximately 100 center line miles of Village of Mundelein maintained roadways, snow and ice removal operations, street sweeping, street sign maintenance, the maintenance of approximately 65 miles of storm sewer, public sidewalks and parkway trees owned by the Village. The Street Maintenance Superintendent administers the operations of the crew leaders that run the field operations.

Outside of winter, this division's primary duties include in-house resurfacing projects, parking lot maintenance, street sweeping, parkway tree trimming and removals, mowing of City property and rights-of-way, and downtown maintenance. Winter requires the Street Maintenance division to focus its efforts on salting and plowing City maintained streets to ensure safe driving conditions for all vehicles.

In years 2011-12, the Road & Bridge fund paid over \$1 million annually of the Street and Vehicle Maintenance divisions' expenditures.

2014 Achievements

- Removed 244 hazardous or diseased parkway trees
- Replaced 132 ash trees Village-wide as part of ash tree reduction program
- Resurfaced 518 s.y. of roadways with in-house resources
- Replaced 261 linear feet of curb and gutter
- Removed and replaced 896 square feet of sidewalk
- Trimmed 850 trees throughout Village parkways
- Expanded contractual snow plowing into Woodhaven Subdivision and Metra Parking Lot
- Completed 1.3 miles of lane marking, 7 stop bars, 4 crosswalks and 172 square feet of symbols
- Installed 365 feet of storm sewer as part of storm remediation projects
- Responded to third highest snowfall in history (1884-present) with zero private vehicle accidents

2015 Goals

- Receive 15 complimentary responses from community for snow/ice control
- Resurface 2,500 s.y. of roadway with in-house resources
- Remove and replace 300 ash trees as part of EAB initiative
- Complete sidewalk inspection and repairs in three work zones
- Eliminate parking posts at Metra station and redesign with pavement numbering system
- Less than 25 pothole complaints for year
- Sweep all work zones monthly, with two passes during April and October

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	446,387	508,468	1,147,144	1,095,784	1,193,892	1,162,902
Services	144,396	123,108	356,947	429,002	396,012	444,002
Supplies	398,815	401,908	534,562	547,750	523,827	564,450
Capital	6,157	0	40,989	9,000	38,172	12,000
Total	995,755	1,033,484	2,079,642	2,081,536	2,151,903	2,183,354



PUBLIC WORKS - VEHICLE MAINTENANCE

Vehicle Maintenance conducts the preventative and repair maintenance for all of the vehicles and equipment operated by all of Village Departments. The division reviews and purchases the supplies and parts involved in keeping these resources in excellent operating condition, and plays an integral part in the specification and bidding process involving procurement of new vehicles and equipment.

The division also monitors and orders the fuel resources needed for the Village fleet. The staff is A.S.E. Certified in several fields. The division's personnel play a vital role in the preliminary and post-snowstorm periods, conducting road-service responses for the Village fleet during and after hours. Vehicle Maintenance is also responsible for all regulatory compliance with fleet operations.

2014 Achievements

- Updated Vehicle Replacement Schedule
- Purchased new sewer televising truck, brush chipper, 3 service vans, 1-ton dump truck, pick-up truck, aerial lift truck, and 4 police squad cars
- Prepared 2 squads for inter-departmental transfers
- Changed fuel purchasing policy to enable market to dictate cost rather than specific vendor
- Repaired fuel station tank water infiltration
- Implemented electronic fleet management work order system
- Completed 1,371 work orders (through March 2014)

2015 Goals

- Begin monitoring spreader application rates through on-board system
- Work with Finance on establishing funding level for Village-wide equipment replacement schedule
- Reduce fuel usage by 10% from FY14 level during non-winter season
- Complete 1,700 work orders
- Preventative maintenance hours to total repair hours ratio of 70/30
- Average equipment down time reduced by 15%

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Personnel	73,029	9,453	352,372	333,938	339,004	364,788
Services	20,755	21,758	29,432	36,410	26,223	32,510
Supplies	13,928	15,788	16,872	20,000	17,723	20,800
Capital	0	0	728	5,500	1,000	6,300
Total	107,712	46,999	399,404	395,848	383,950	424,398



NON-OPERATIONAL ITEMS

These non-operational, non-recurring expenditures are spent from the reserves on an annual basis and vary greatly from year to year. Interfund transfers are \$1 million to the equipment replacement fund for major equipment purchases and \$25,000 to the Revolving Loan/Grants fund.

FY2015 budgeted expenditures below total approximately \$800,000.

			Fire	Thermal camera	\$	7,500
Planning	Economic Development Program—Downtown Improvement Plan	\$ 25,000		Cardiac Pump	\$	30,500
				Server/Workstations	\$	5,400
				8 sets of turnout gear	\$	20,600
InfoTech	Phone System Move to New Village Hall	\$ 50,000		Fire hoses	\$	9,500
	Virtualization Server	\$ 11,000		Mobile Data terminals (4)	\$	8,300
				Adashi Software	\$	14,840
				Intercom improvements	\$	4,500
				Radio Equipment		
Building	Del Webb Inspections	\$ 30,000		Station 1	\$	22,800
	Citiview upgrade	\$ 10,000		Pagers/radios	\$	11,300
	Document scanning	\$ 2,000		Multimedia	\$	13,500
Public Works	Gateway/Facility Signage	\$ 75,000		Sealcoating	\$	5,000
	HVAC Replacement	\$ 28,000		Two Furnaces Station 2	\$	10,000
	Downtown Beautification	\$ 75,000				
	Rt 60, Tullamore Controllers	\$ 30,000				
	Building Improvements	\$ 50,000	Finance	Bond Abatement	\$	210,000
Police	Lobby Security	\$ 50,000				
	IAPro Tracking Software	\$ 8,400				

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Expenditures						
Contracted Services	209,029	957,283	415,727	413,000	413,072	250,400
Infrastructure	2,293,197	712,073	1,281,670	170,000	590,820	130,000
Equipment	329,178	72,050	212,181	207,250	434,531	159,240
Interfund transfers	182,000	250,500	536,000	1,000,000	1,000,000	1,025,000
Bond Abatements	610,000	210,000	210,000	210,000	210,000	210,000
Total	3,623,404	2,201,906	2,655,578	2,000,250	2,648,423	1,774,640



Fund Summaries



ROAD AND BRIDGE FUND

The Road & Bridge fund is a special revenue fund that accounts for revenues derived from a specific annual property tax levy provided for the purpose of providing funds for the maintenance and construction of roads and bridges. Prior to 2013, these funds were used for operations (public works employees' salaries), now these funds will be used solely for street-related projects.

2014 Achievements

- Money was spent to create new streets in the downtown area to create access to the Village's new Village Hall to be opened up in the summer of 2014
- Relocation of electrical poles on Archer Avenue from the East side to the West side—\$275,000
- Funds were used to purchase easements and land for West Hawley improvements

2015 Plans

- The budgeted amounts will supplement the motor fuel tax fund to increase the annual street maintenance program to over \$2 million annually and also begin the West Hawley Street project

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	1,261,333	1,258,630	1,254,748	1,250,000	1,250,000	1,250,000
Interest	21,614	33,364	8,149	5,000	2,000	5,000
Total	1,282,947	1,291,994	1,262,897	1,255,000	1,252,000	1,255,000
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	1,093,515	946,951	150,447	1,500,000	1,600,000	1,500,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	1,093,515	946,951	150,447	1,500,000	1,600,000	1,500,000
Net Change	189,432	345,043	1,112,450	(245,000)	(348,000)	(245,000)
Ending Fund Balance	1,283,542	1,628,585	2,741,035	2,496,035	2,393,035	2,148,035



ILLINOIS MUNICIPAL RETIREMENT FUND

The Illinois Municipal Retirement fund is a special revenue fund that accounts for the Village's contribution to the Illinois Municipal Retirement Fund for those employees who are not members of the police or fire pension plans. The revenues are derived from a specific annual property tax levy provided for this specific purpose. A portion of the personal property replacement tax received is also reported as a revenue in this fund.

Historical Employer Rates (Calendar Years)

2010	12.27%
2011	12.67%
2012	13.10%
2013	13.75%
2014	14.10%

2015 Plans

- The Village plans to use a portion of this fund's reserves in 2015 to pay for the 2015 pension contributions to the Illinois Municipal Retirement Fund to keep a flat property tax levy for the year. The IMRF earned an estimated 20% on its investments in 2013 which should moderate the impact of future rate increases. The Village will learn the rate for calendar 2015 in April.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	929,318	753,755	681,485	610,000	630,000	590,000
Interest	635	390	342	500	500	500
Total	929,953	754,145	681,827	610,500	630,500	590,500
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	0	0	0	0	0	0
Pensions	660,559	677,697	726,878	720,000	730,000	750,000
Debt Service	0	0	0	0	0	0
Total	660,559	677,697	726,878	720,000	730,000	750,000
Net Change	269,394	76,448	(45,051)	(109,500)	(99,500)	(159,500)
Ending Fund Balance	532,781	609,229	564,178	454,678	464,678	305,178



SOCIAL SECURITY FUND

The Social Security fund is a special revenue fund that accounts for the Village's contribution of social security and medicare to the federal government for all employees. The revenues are derived from a specific annual property tax levy provided for this specific purpose. A portion of the personal property replacement tax received is also reported as a revenue in this fund.

2014 Achievements

- The expenditures have exceeded budget due to the overtime more than anticipated for snow removal

2015 Plans

- The Village plans to use a portion of this fund's reserves in 2015 to pay for the 2015 social security and medicare contributions to keep a flat property tax levy for the year

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	1,099,054	959,929	885,313	800,000	830,000	770,000
Interest	1,160	544	1,026	500	500	500
Total	1,100,214	960,473	886,339	800,500	830,500	770,500
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	0	0	0	0	0	0
Pensions	910,405	900,475	941,819	940,000	960,000	975,000
Debt Service	0	0	0	0	0	0
Total	910,405	900,475	941,819	940,000	960,000	975,000
Net Change	189,809	59,998	(55,480)	(139,500)	(129,500)	(204,500)
Ending Fund Balance	651,131	711,129	655,649	519,169	526,149	321,649



TRAIN STATION PARKING FUND

The Train Station Parking fund is a special revenue fund that accounts for the revenues and expenditures related to the operations of the train station parking lot. Revenues result from the \$1.50 daily and quarterly parking fees used for the maintenance of the train station lot.

2014 Achievements

- Design work began on a pedestrian overhead crossing
- Designed and started construction on Chicago Avenue Extension

2015 Plans

- Installation of LED lighting
- News boxes replacements
- Removal of parking stall posts and renumbering of spaces through pavement markings

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	64,592	67,677	65,504	65,000	65,000	65,000
Intergovt	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Interest	16,447	26,237	5,327	4,000	1,000	1,000
Total	81,429	93,914	70,831	69,000	66,000	66,000
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	21,335	38,961	28,020	125,000	50,000	200,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	21,335	38,961	28,020	125,000	50,000	200,000
Net Change	60,094	54,953	42,811	(56,000)	16,000	(134,000)
Ending Fund Balance	641,315	696,268	739,079	683,079	755,079	621,079



MOTOR FUEL TAX FUND

The Motor Fuel Tax fund is a special revenue fund that accounts for revenues provided by the Village's share of state gasoline taxes used for the operation of certain street maintenance and improvement programs, as authorized by the Illinois Department of Transportation.

2014 Achievements

- The Village received an extra \$134,000 from the Illinois Jobs Now program for street improvements

2015 Plans

- The Village plans to continue with its street program to identify streets needing repair and invest at least \$2 million annually in improving the Village's streets

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	1,596	2,184	2,212	1,500	2,212	2,000
Intergovt	942,464	912,614	885,933	900,000	910,000	905,000
Taxes	0	0	0	0	0	0
Interest	712	225	426	100	100	100
Total	944,772	915,023	888,571	901,600	912,312	907,100
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	403,872	1,446,194	1,248,237	800,000	800,000	900,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	403,872	1,446,194	1,248,237	800,000	800,000	900,000
Net Change	540,900	(531,171)	(359,666)	101,600	112,312	7,100
Ending Fund Balance	775,281	244,110	(115,556)	(13,956)	(3,244)	3,856



911 SURCHARGE FUND

The 911 Surcharge fund is a special revenue fund that accounts for the revenues derived from the imposition of a \$0.75 monthly surcharge per network connection on the telecommunication companies for the purpose of installing and maintaining a 911 Emergency Telephone System, per the Emergency Telephone System Act.

2014 Achievements

- Purchased a new 911 Telephone and Radio Dispatch System
- Surcharge revenues from wireless phones are set to be repealed by law effective July 1, 2014

2015 Plans

- These funds will be used for future capital needs to upgrade the radio network infrastructure and police department's phone system

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	309,247	276,449	303,617	280,000	280,000	280,000
Intergovt	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Interest	548	319	502	500	150	500
Total	309,795	276,768	304,119	280,500	280,150	280,500
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	194,970	200,733	0	450,000	450,000	245,000
Public Works	0	0	0	0	0	0
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	194,970	200,733	0	450,000	450,000	245,000
Net Change	114,825	76,035	304,119	(169,500)	(169,850)	35,500
Ending Fund Balance	513,793	589,828	893,947	724,447	724,097	759,597



TAX REBATE FUND

The Mundelein Crossing Occupational Tax Special Fund accounts for the activity relating to the development agreement and economic incentive agreement dated August 11, 2003 with Mid-Northern Equities. The agreement requires that a portion of the municipal sales taxes attributable to the Mundelein Crossing Shopping Center be remitted to Mid-Northern Equities for a maximum 13 years & \$6 million. Nearly \$14 million in sales tax revenues have been collected by the Village from this shopping center since inception.

2014 Achievements

- Signed a new sales tax sharing agreement to renovate the TJ Maxx store

2015 Plans

- During calendar 2014, the Village will fulfill its 2003 obligation to Mid-Northern Equities and begin collecting 100% of the sales tax generated from this shopping center, excluding the new TJ Maxx agreement

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	835,228	756,355	701,469	750,000	720,000	600,000
Interest	9	0	0	0	0	0
Total	835,237	756,355	701,469	750,000	720,000	600,000
Expenditures						
Gen Govt	835,237	756,355	701,353	750,000	720,000	600,000
Public Safety	0	0	0	0	0	0
Public Works	0	0	0	0	0	0
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	835,237	756,355	701,353	750,000	720,000	600,000
Net Change	0	0	116	0	0	0
Ending Fund Balance	0	0	116	116	116	116



TRANSPORTATION FUND

The Transportation Fund accounts for revenues derived from transportation impact fees used to fund Construction of Transportation improvements, including intersection improvements and Metra train station facilities. The Village has also been provided \$1.825 million from Canadian National for various improvements throughout the Village. Additional capital detail is illustrated on page 65.

2014 Achievements

- Design for pedestrian overpass downtown
- New streets/infrastructure downtown
- Lake Street Streetscape
- Route 45 sidewalk

2015 Plans

- Engineering for Grade Separation at the Route 60/83 Crossing
- Traffic signal at Mundelein Park District facility on Midlothian
- Downtown infrastructure improvements
- Begin design on Midlothian Road multi-use path

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	12,510	1,166,751	193,425	0	0	0
Donations	0	250,000	500,000	0	87,500	284,500
Taxes	0	0	0	0	0	0
Interest	41,595	66,082	14,427	10,000	10,000	10,000
Total	64,105	1,482,833	707,852	10,000	97,500	294,500
Expenditures						
Gen Govt	1,344	18,975	388,951	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	85,085	203,928	791,302	1,500,000	600,000	1,500,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	86,429	222,903	1,180,253	1,500,000	600,000	1,500,000
Net Change	(32,324)	1,259,930	(472,401)	(1,490,000)	(502,500)	(1,205,500)
Ending Fund Balance	1,689,792	2,949,722	2,477,321	987,321	1,974,821	769,321



CAPITAL DEVELOPMENT FUND

The Capital Development Fund accounts for revenues derived from development fees received from contractors for the purpose of meeting the costs of Village projects and expenditures, per Village Ordinance 03-08-25, specifically a new Village Hall or fire department vehicles.

2014 Achievements

- Village Hall construction

2015 Plans

- Completion of the new Village Hall

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	12,090	0	90,988	0	0	0
Interfund	0	0	6,000,000	0	0	0
Taxes	0	0	0	0	0	0
Interest	124,889	200,135	39,761	50,000	5,000	1,000
Total	136,979	200,135	6,020,000	50,000	5,000	1,000
Expenditures						
Gen Govt	0	0	495,341	9,000,000	8,800,000	500,000
Public Safety	0	190,000	0	0	0	0
Public Works	0	0	0	0	0	0
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	0	190,000	495,341	9,000,000	8,800,000	500,000
Net Change	136,979	10,135	5,635,408	(8,950,000)	(8,795,000)	(499,000)
Ending Fund Balance	3,703,786	3,713,921	9,349,329	399,329	554,329	55,329



STORMWATER MANAGEMENT FUND

The Stormwater Management Special Revenue Fund accounts for revenues derived from stormwater management fees received from developers. The Village uses these funds for stormwater relief projects. Page 64 provides additional detail on the future stormwater capital improvements.

2014 Achievements

- Design work for Seavey drainageway improvements
- NPDES Phase II Permit Program compliance

2015 Plans

- Improvements to the Seavey drainageway
- NPDES Phase II Permit Program compliance
- Complete Loch Lomond Outfall repair at 289 Banbury Rd.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	2,160	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Interest	115	35	41	20	0	0
Total	2,275	35	41	20	0	0
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	37,822	22,033	20,021	180,000	150,000	3,000,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	37,822	22,033	20,021	180,000	150,000	3,000,000
Net Change	(35,547)	(21,998)	(19,980)	(179,980)	(150,000)	(3,000,000)
Ending Fund Balance	65,395	43,397	23,417	(156,563)	(126,583)	(3,126,583)



TREE FUND

The Tree Special Revenue Fund accounts for revenues generated as a result of the landscape code ordinance, and utilized for forestry activities of public Property. It is estimated in the next ten years, the Emerald Ash Borer will infect all 1,936 parkway ash trees. To replace all of the Village's parkway ash trees, it is estimated at a cost of \$1.4 million. An emerald ash borer management plan was adopted by the Board in March 2013.

2015 Plans

- The Village proposes to spend the following amounts in the second year of a three year plan to help combat the Emerald Ash Borer predicament

FY2014	\$100,000
FY2015	\$200,000
FY2016	\$300,000

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	4,600	250,000	75,200	40,000	90,000	20,000
Intergovt	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Interest	38	56	209	200	50	100
Total	4,638	250,056	75,409	40,200	90,050	20,100
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	90,722	0	19,730	100,000	40,000	200,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	90,722	0	19,730	100,000	40,000	200,000
Net Change	(86,084)	250,056	55,679	(59,800)	50,050	(179,900)
Ending Fund Balance	0	250,056	305,735	245,935	355,785	175,885



TAX INCREMENT FINANCING (TIF) FUND

The Tax Increment Finance area #2 Special Revenue Fund accounts for the activity relating to the downtown TIF Redevelopment Project Area adopted as Ord. 05-04-08 on January 10, 2005. This fund also pays off the 2010A Bonds listed on page 56.

2014 Achievements

- Village Hall construction nearly complete
- Construction began on Cardinal Square residential project
- Plans for Mundelein Community Bank submitted

2015 Plans

- Completion of Village Hall construction
- Continuation of Efforts to Attract New Buildings Downtown
- Attract economic development downtown through a storefront cost-sharing program

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Intergovt	0	0	0	0	0	0
Taxes	641,988	696,049	697,930	700,000	504,284	500,000
Interest	642	524	644	750	60	50
Total	642,630	696,573	696,573	700,750	504,344	500,050
Expenditures						
Gen Govt	325,391	316,940	60,798	100,000	35,000	50,000
Public Safety	0	0	0	0	0	0
Public Works	0	0	0	0	0	0
Pensions	0	0	0	0	0	0
Debt Service	0	616,440	551,147	575,000	585,000	600,000
Total	325,391	933,380	611,945	675,000	620,000	650,000
Net Change	317,239	(236,807)	86,629	25,750	(115,656)	(149,950)
Ending Fund Balance	486,496	249,689	336,318	362,068	220,662	70,712



EQUIPMENT REPLACEMENT FUND

The Equipment Replacement Special Revenue Fund accounts for activities relating to the funding for and replacement of cars, maintenance vehicles, other specialty vehicles and other major essential capital equipment. Funding primarily comes from a general fund contribution each year, with some additional police fines that are restricted for the purchase of police vehicles or equipment. This fund was created in fiscal 2010 and has purchased \$2.5 million of equipment in the past five years. Proposed purchases for FY2015 total \$740,000, with an available balance of \$1.4 million.

2010-2014 Purchases

- One Fire Engine Pumper
- Two Ambulances
- Four FD Admin vehicles
- Twelve PD Sedan cars
- Four PD SUVs
- One PW Aerial Truck
- Two PW Dump Trucks
- One PW Loader
- Two PW Streets Pick-up Trucks
- One PW SUV
- One PW Brush Chipper

2015 Requested Vehicle Purchases

- \$201,000 Ambulance
- \$35,000 Fire Admin SUV
- \$181,000 PD 5 Vehicles & In-car computers
- \$145,000 PW 3 Ton Dump Truck
- \$65,000 PW Vehicle Maintenance Truck
- \$40,000 PW Streets Pick-up Truck
- \$40,000 PW Streets Pick-up Truck
- \$33,000 Building Pick-up Truck

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	65,484	59,070	46,745	55,000	45,000	45,000
Interfund	182,000	440,500	536,000	1,000,000	1,000,000	1,000,000
Interest	58	19	0	0	25	50
Total	247,542	499,589	582,745	1,055,000	1,045,025	1,045,050
Expenditures						
Gen Govt	0	0	0	0	0	33,000
Public Safety	110,374	212,515	573,236	580,000	550,000	417,000
Public Works	0	32,127	180,428	370,000	350,000	290,000
Total	110,374	244,642	753,664	950,000	900,000	740,000
Net Change	137,168	254,947	(170,919)	105,000	145,025	305,050
Ending Fund Balance	167,563	422,510	251,591	356,591	396,616	701,656



COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant fund is a special revenue fund that accounts for community development block grants received by the Village, as subrecipient, from Lake County, as recipient, of funds under Title 1 of the Housing and Community Development Act of 1974, as amended.

2014 Achievements

- Rehabilitated 1,500 feet of the sanitary sewer main on Fairhaven Lane, Park Street, Prospect Avenue, and Laurel Avenue

2015 Plans

- Provide sanitary sewer rehabilitation for the Diamond Lake Road/US Route 45 corridor

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges/Fees	0	0	0	0	0	0
Grants	90,000	78,234	92,369	85,000	85,000	85,000
Taxes	0	0	0	0	0	0
Interest	0	0	0	0	0	0
Total	90,000	78,234	92,369	85,000	85,000	85,000
Expenditures						
Gen Govt	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	90,000	78,234	92,369	85,000	85,000	85,000
Pensions	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Total	90,000	78,234	92,369	85,000	85,000	85,000
Net Change	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0



REVOLVING LOANS/GRANTS FUND

The Revolving Loans/Grants fund is a special revenue fund that accounts for the Village's participation in with the Affordable Housing Commission of Lake County (began in FY14) and the Village's Property Enhancement Grant program.

2014 Achievements

- Partnered with the County Affordable Housing Commission to financially assist \$100,000 with the purchase of older homes within the Village to rehabilitate.
- Discussed a Mundelein Property Enhancement Grant program.

2015 Plans

- Provide matching grants to Village businesses for capital improvements to their properties
- Continue working with the Affordable Housing Commission with the rehabilitation of older homes within the community.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Loan Repayments	0	0	0	0	0	75,000
Interfund	0	0	0	0	150,000	25,000
Interest	0	0	0	0	0	0
Total	0	0	0	0	150,000	100,000
Expenditures						
Loans	0	0	0	0	0	125,000
Grants	0	0	0	0	0	75,000
Total	0	0	0	0	0	200,000
Net Change	0	0	0	0	150,000	(100,000)
Ending Fund Balance	0	0	0	0	150,000	50,000



BOND LEVY FUND

The Bond Levy fund is financed by the annual property tax levy (or abatement) to pay off the debt of the Village's outstanding debt issues:

- 2005 \$5 million for land acquisition and capital improvements
- 2010A \$7.1 million for Sigma property (paid by tax increment fund)
- 2010B \$9.135 million to refund '98 and '99 bonds for facilities
- 2013 \$3.21 million to refund the 2005 bonds, saving \$479,000

21% reduction in future debt service payments from 3 years ago.

Future Debt Service Payments

	2005	2010A	2010B	2013	Total
FY2015	243,225	363,225	1,194,013	259,819	2,060,282
FY2016	0	673,225	1,193,613	496,050	2,362,888
FY2017	0	668,925	1,195,213	499,200	2,363,338
FY2018	0	672,113	1,203,588	501,900	2,377,600
FY2019	0	673,913	1,207,238	499,150	2,380,300
FY2020	0	668,388	1,213,188	501,100	2,382,675
FY2021	0	671,969	0	497,600	1,169,569
FY2022	0	673,688	0	499,200	1,172,888
FY2023	0	673,938	0	0	673,938
FY2024	0	673,188	0	0	673,188
FY2025	0	676,438	0	0	676,438
FY2026	0	677,288	0	0	677,288
FY2027	0	676,825	0	0	676,825
FY2028	0	679,413	0	0	679,413
FY2029	0	683,363	0	0	683,363
FY2030	0	685,300	0	0	685,300
FY2031	0	683,700	0	0	683,700
Total	\$243,225	\$11,174,894	\$7,206,850	\$3,754,019	\$22,378,988

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Bond Proceeds	9,290,446	0	0	0	3,279,500	0
Abatement	610,000	210,000	210,000	210,000	210,000	210,000
Taxes	1,353,387	1,155,803	1,360,310	1,352,621	1,373,672	1,353,832
Interest	1,546	794	1,797	0	400	0
Total	11,255,379	1,366,597	1,572,107	1,562,621	4,863,572	1,563,832
Expenditures						
Gen Govt	0	0	0	0	66,153	0
Refunding	9,144,369	0	0	0	3,245,000	0
Debt Service	1,383,288	1,221,303	1,555,831	1,562,621	1,562,621	1,697,057
Total	10,527,657	1,221,303	1,555,831	1,562,621	4,873,774	1,697,057
Net Change	727,722	145,294	16,276	0	(10,202)	(133,225)
Ending Fund Balance	1,400,815	1,546,109	1,562,385	1,562,385	1,552,183	1,418,958



CAPITAL PROJECTS FUND

The Capital Projects fund is used for monies restricted for capital use in the Village. The Village utilizes this fund to account for the Route 60/83/176 intersection improvements near Mundelein Town Center.

2014 Achievements

- Design began for the improvements to the Schank Road, Route 176, Route 60/83 corridor including intersection widening, traffic signalization, and utilities

2015 Plans

- Improvements to the Schank Road, Route 176, Route 60/83 corridor including intersection widening, traffic signalization, and utilities

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Bond Proceeds	7,120,807	0	0	0	0	0
Grants	0	0	5,000,000	0	0	0
Taxes	0	0	0	0	0	0
Interest	83	4	0	0	0	0
Total	7,120,890	4	5,000,000	0	0	0
Expenditures						
Gen Govt	7,003,960	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Works	0	0	0	4,900,000	100,000	4,900,000
Pensions	0	0	0	0	0	0
Debt Service	116,930	0	0	0	0	0
Total	7,120,890	0	0	4,900,000	100,000	4,900,000
Net Change	0	4	5,000,000	(4,900,000)	(100,000)	(4,900,000)
Ending Fund Balance	0	4	5,000,004	100,004	4,900,004	4



WATER/SEWER FUND

The Water/Sewer fund is the Village's only enterprise fund, all operations and capital activities are reported within this fund. The water comes from Lake Michigan through the Central Lake County Joint Action Water Agency (CLCJAWA). Water quality is consistently monitored by the Village, the Illinois EPA, CLCJAWA, and independent labs. Over 2.5 million gallons flow through the Village's water System daily.

Water division staff operate the distribution system consisting of 117 miles of main, four pumping stations, 6.5 million gallons of storage, and two emergency wells as standby water sources. Staff ensures that all requirements set forth by the IEPA and IDNR are met by exercising valves, replacing meters, flushing hydrants, sampling/testing water and various other activities.

Wastewater Division staff operate and maintain the waste collection system, including the wastewater treatment plant. The primary responsibility of the division is operation of the collection system and plant; continuing to meet federal and state IEPA requirements. There are eight lift stations and over 100 miles of sewer main that this division maintains.

Planned future capital improvements are listed on pages 67-68.

2014 Achievements

- Completed Route 60 Water Main Improvement project design
- Completed Water/Sewer Rate Study with in-house resources, saving approximately \$35,000
- Implemented improvements proposed in WRF 10-year maintenance improvement program
- Completed tank washing at Winchester Station
- Closed Energy Efficiency Performance Contract project
- Reduced energy consumption within Water/Wastewater accounts by 40%
- Televised 23,306 feet, jet-rodded 137,931 feet, and root-cut 35,243 feet of sanitary/storm main line
- Reduced sanitary sewer overflows by 75%
- Rehabilitated Well #8 electrical systems and pump
- Replaced drive chains in primary clarifier at WRF
- Replaced chlorine monitors at all pumping stations
- Painted 241 fire hydrants
- Inspected and flushed 361 hydrants
- Total unbillable water at 2%
- Replaced 112 feet of sanitary sewer with in-house resources
- Eliminated scheduled weekend overtime for wastewater staff, saving \$30,000 annually
- Completed driveway resurfacing at all water pump stations and waster reclamation facility

2015 Plans

- Complete utility locating training for all PW employees
- Complete heavy equipment operator training for all Water/Wastewater employees
- Reduce sanitary sewer overflows by 33% from previous year (from 3 to 2)
- Complete hydrant flushing program cycle
- Perform valve exercising on 100 valves
- Complete RF module updates on all residential meters
- Maintain total unaccounted for water in distribution system at 2%
- Complete Water System Master Plan
- Complete repairs to WRF specified in 10-year capital maintenance program



WATER/SEWER FUND

The proposed CLCJAWA FY13-14 budget recommends a 2.34% increase in the rate charged to its members.

	Actual 2011	Actual 2012	Actual 2013	Budget 2014	Projected 2014	Budget 2015
Revenues						
Charges	7,801,986	7,787,942	8,170,874	7,800,000	7,400,000	8,800,369
Interfund transfers	131,213	0	0	0	0	0
Expansion Fees	96,975	170,172	139,555	50,000	25,000	0
Developer Donations	107,223	3,710,236	0	0	0	0
Interest	135,299	211,063	45,870	20,000	10,000	20,000
Total	8,272,696	11,879,413	8,356,299	7,870,000	7,435,000	8,820,000
Expenses						
Personnel	2,441,824	2,303,400	2,520,690	2,579,140	2,600,000	2,709,140
CLCJAWA costs	2,211,740	2,323,681	2,646,315	2,400,000	2,300,000	2,477,266
Supplies/Services	1,282,802	1,326,808	3,801,781	1,339,523	1,500,000	1,543,540
Interest	73,933	65,874	57,581	49,046	49,046	40,263
Depreciation/Capital	2,261,821	2,154,647	2,063,434	3,512,687	2,100,000	5,447,000
Total	8,272,120	8,174,410	11,089,801	9,880,396	8,549,046	12,217,209
Net Income	576	3,705,003	(2,733,502)	(2,010,396)	(1,114,046)	(3,397,209)
Ending Cash Balance	8,823,919	10,102,128	8,044,061	6,033,665	6,930,015	3,532,806



Capital Improvement Plan FY15-FY19



CAPITAL IMPROVEMENT PLAN SUMMARY

The Village has over \$200 million in infrastructure and other capital assets. The Village has made a significant investment in regards to its aging infrastructure. Millions of dollars are spent annually to maintain these assets. Funding for the non-water/sewer capital projects can come from a variety of sources. Motor fuel taxes from the State, grants, impact fees, bond issuances, and general fund reserves help pay for these improvements.

Water/sewer charges to customers along with connection fees pay for the capital items in the water/sewer enterprise fund.

In preparing the Capital Improvement Plan, various factors are used in establishing the priority level for each project. Infrastructure condition, intensity of use, and cost are all contemplated while developing the Capital Improvement Plan.

Listed below are the requested dollar amounts for each of the major classes of fixed assets for the next five years. Each capital asset group has its own page with detail on the specific projects on the following pages (pages 62–68) with the corresponding funding sources.

Non-Water/Sewer

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Streets	2,250,000	1,600,000	1,600,000	1,950,000	1,350,000	8,750,000
Facilities	628,000	5,560,000	205,000	185,000	125,000	6,703,000
Stormwater	3,250,000	250,000	270,000	470,000	770,000	5,010,000
Transportation	5,698,990	1,305,295	2,260,000	3,000,000	3,250,000	15,514,285
Vehicles/Equip	954,000	1,421,000	871,000	1,264,000	728,000	5,238,000
Total	12,780,990	10,136,295	5,206,000	6,869,000	6,223,000	41,215,285

Water/Sewer

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Water infrastructure	2,160,000	780,000	1,175,000	1,420,000	820,000	6,355,000
Sewer infrastructure	2,290,000	880,000	880,000	380,000	880,000	5,310,000
Other	997,000	1,645,000	797,000	850,000	690,000	4,979,000
Total	5,447,000	3,305,000	2,852,000	2,650,000	2,390,000	16,644,000



CAPITAL IMPROVEMENT PLAN SUMMARY

The Village has over \$200 million in infrastructure and other capital assets. The Village has made a significant investment in regards to its aging infrastructure. Millions of dollars are spent annually to maintain these assets. Funding for the non-water/sewer capital projects can come from a variety of sources. Motor fuel taxes from the State, grants, impact fees, bond issuances, and general fund reserves help pay for these improvements.

Water/sewer charges to customers along with connection fees pay for the capital items in the water/sewer enterprise fund.

In preparing the Capital Improvement Plan, various factors are used in establishing the priority level for each project. Infrastructure condition, intensity of use, and cost are all contemplated while developing the Capital Improvement Plan.

Listed below are the requested dollar amounts for each of the major classes of fixed assets for the next five years. Each capital asset group has its own page with detail on the specific projects on the following pages (pages 62–68) with the corresponding funding sources.

Non-Water/Sewer

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Streets	2,250,000	1,600,000	1,600,000	1,950,000	1,350,000	8,750,000
Facilities	628,000	5,560,000	205,000	185,000	125,000	6,703,000
Stormwater	3,250,000	250,000	270,000	470,000	770,000	5,010,000
Transportation	5,698,990	1,305,295	2,260,000	3,000,000	3,250,000	15,514,285
Vehicles/Equip	740,000	1,220,000	1,321,000	1,264,000	728,000	5,273,000
Total	12,566,990	9,935,295	5,656,000	6,869,000	6,223,000	41,250,285

Water/Sewer

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Water infrastructure	2,160,000	780,000	1,175,000	1,420,000	820,000	6,355,000
Sewer infrastructure	2,290,000	880,000	880,000	380,000	880,000	5,310,000
Other	997,000	1,645,000	797,000	850,000	690,000	4,979,000
Total	5,447,000	3,305,000	2,852,000	2,650,000	2,390,000	16,644,000



STREETS

The primary revenue sources for street maintenance are the motor fuel tax, along with the Road & Bridge property tax (these funds are on pages 41 and 45). Engineering uses its 5 year Road Improvement Plan using a pavement condition index to guide the process in determining the streets to reconstruct or resurface on an annual basis.

In the FY15 Streets program, the streets to be rehabilitated are

- Dublin Drive
- Lucerne Drive
- Beach Place
- Glendale Place
- Norton Avenue
- Prairie Avenue (Orchard-Courtland)
- Lincoln Avenue (Orchard-Courtland)

- The West Hawley Street Reconstruction project is anticipated to begin construction this year. This reconstruction project is a collaborative effort between Lake County Division of Transportation and the Village that includes utility replacement, traffic signal installation at California Avenue, and construction of a multi-use path
- East Hawley Street—If the County elects to move forward, this project would extend the improvements of the West Hawley project to Route 176 from the current terminus just east of Seymour Avenue
- East Crystal Street—This project proposes to rehabilitate the access road for Public Works and Engineering vehicles. The pavement has failed due to improper drainage in the area
- Emergency Road Resurfacing—Due to the extreme conditions suffered through the winter season, many roads require immediate attention that were not originally programmed in short-term within the CIP.

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Street Program	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	6,750,000
West Hawley	400,000	250,000	0	0	0	650,000
East Hawley	0	0	250,000	600,000	0	850,000
Emergency Road	250,000	0	0	0	0	250,000
East Crystal	250,000	0	0	0	0	250,000
Total	2,250,000	1,600,000	1,600,000	1,950,000	1,350,000	8,750,000



PUBLIC FACILITIES

The major item in this category is the construction of the new Village Hall. Funding for the new Village Hall will come from general fund reserves along with the Capital Development fund (page 49).

Requested FY15 Projects

- Completion of the new Village Hall —\$500,000
- Police Department Lobby Security Improvements—\$50,000
- Public Works—HVAC Unit—\$28,000
- Public Works—Building Improvements—\$50,000

Requested FY16 Projects

- Police Department Parking Lot Expansion—\$260,000
- Police Department Card Reader System—\$65,000
- Public Works Key Card Access —\$65,000
- Public Works 205 N Archer Parking Lot—\$50,000
- Public Works Design of Garage Expansion—\$50,000
- Public Works Vehicle Maintenance Garage—\$70,000
- Fire Department Station #3 Construction—\$5,000,000

Requested FY17 Projects

- Public Works Roof Replacement Building #3—\$170,000
- Fire Department Station #1 New Carpeting—\$35,000

Requested FY18 Projects

- Public Works Roof Replacement Building #5—\$85,000
- Tire Disposal Storage Center—\$50,000
- Fire Department—Station #1 Parking Lot Replacement—\$50,000

Requested FY19 Projects³

- Public Works Video Surveillance—\$125,000

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Village Hall	500,000	0	0	0	0	500,000
Police Station	50,000	325,000	0	0	0	375,000
Public Works	78,000	235,000	170,000	135,000	125,000	743,000
Fire Stations	0	5,000,000	35,000	50,000	0	5,085,000
Total	628,000	5,560,000	205,000	185,000	125,000	6,703,000



STORMWATER

Funding for this fund is primarily from development fees, per Village ordinance. With the recession, these funds have decreased significantly (refer to page 50 for the Stormwater management fund). If stormwater development fees are not sufficient, general fund reserves will need to be used for these enhancements.

General fund reserves are proposed to be utilized for the Seavey Drainage project.

- NPDES MS4 Compliance—This annual expenditure provides the Village with a consultant to monitor the Village’s performance related to several goals that the IEPA establishes for best management of the storm sewer system
- Seavey Drainageway Improvements—Started several years ago, this project requires completion. Due to the period of time lapsed since the original project design, revised engineering and remediation work on the first phase must be completed. Proposed construction would then complete the streambank restoration project from the Com Ed ROW to Shaddle Avenue
- Annual Street Improvement—Funding allocated toward storm sewer repairs or improvements performed in conjunction with the annual street improvement program
- East Hawley Street Improvements—Similar to the West Hawley Street project, this would be a joint project between the Village and Lake County Department of Transportation and would seek to reconstruct Hawley from the current project limits (Seymour Avenue to Route 176). This proposal seeks to provide funding for additional storm sewer improvements that solve regional drainage problems in the vicinity outside of the Right-of-Way. This project is in the preliminary discussion phase.
- Allanson Road/Lake Street/Diamond Lake—Stormwater infrastructure improvements associated with the realignment of the intersection

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Seavey	3,000,000	0	0	0	0	3,000,000
Street Program	230,000	230,000	250,000	250,000	250,000	1,210,000
East Hawley	0	0	0	200,000	0	200,000
Allanson, Lake	0	0	0	0	500,000	500,000
NPDES Permit	20,000	20,000	20,000	20,000	20,000	100,000
Total	3,250,000	250,000	270,000	470,000	770,000	5,010,000



TRANSPORTATION

These expenses are for additions to the Village’s transportation system including pedestrian walkways, intersection improvements, bike paths, and new roadways. Historically, the funding source for Public Transportation projects has been transportation impact fees, per Village ordinance. Funding from Canadian National Railroad recently provided the Village with resources to complete various transportation projects. The transportation fund is illustrated on page 48.

Proposed Projects

- Intersection improvements at Route 60/83/176 intersection near the Mundelein Town Center, funded by a \$5 million State Grant (reported in the capital projects fund on page 57)
- Quiet Zone Improvements—Removal of Automated Horn System concrete foundations in CN Right-of-Way
- Allanson Bike Path—Design/Construction of a bike path on the south side of Allanson Road from Washington Boulevard to Butterfield Road. Grant funding may be available
- Midlothian Multi-Use Path—Construction of a multi-use path from Hawley to Route 60/83 to allow for improved pedestrian access to retail center at the Midlothian Road and Route 60/83 intersection
- McKinley Pedestrian Overpass downtown over the railroad tracks. Currently there is no available funding for the Downtown Pedestrian Overpass without grant assistance
- Grade Separation at Route 60/83 Railroad Crossing—Costs for IDOT consultant to complete feasibility study on grade separation
- Lake Street Streetscape—Completion of the downtown streetscape project (80% funded by IDOT)
- Route 45 Sidewalk—Completion of the sidewalk along the west side of Lake Street (80% funded by IDOT)
- Longmeadow Estates Multi-Use Path-Installation of a pedestrian path from the Longmeadow Estates subdivision to allow for access to the Mechanics Grove school campus
- Route 176 Multi-Use Path—Installation of a path along Route 176 to provide safer pedestrian access along with connectivity to existing County pedestrian path network
- Allanson/Diamond Lake/Lake Street Intersection Improvements—Design and construction costs related to the realignment of the intersection to improve traffic and economic development

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Town Center (60/83/176)	4,900,000	100,000	0	0	0	5,000,000
Quiet Zone Improvements	20,000	0	0	0	0	20,000
Allanson Bike Path	0	0	35,000	425,000	0	460,000
Midlothian Multi-Use Path	35,000	575,000	0	0	0	610,000
Pedestrian Overpass	0	400,000	2,000,000	2,000,000	0	4,400,000
60/83 Grade Crossing	150,000	200,295	0	0	0	350,295
Lake St Streetscape	150,082	0	0	0	0	150,082
Traffic Signal Park Dist/Midl	350,000	0	0	0	0	350,000
Route 45 Sidewalk	93,908	0	0	0	0	93,908
Longmeadow Estates Path	0	30,000	225,000	0	0	255,000
Route 176 Multi-Use Path	0	0	0	250,000	0	250,000
Allanson/Diamond Lake/Lake	0	0	0	325,000	3,250,000	3,575,000
Total	5,698,990	1,305,295	2,260,000	3,000,000	3,250,000	15,514,285



VEHICLES/EQUIPMENT

A thorough investigation is done for each vehicle and equipment near the end of its useful life. These purchases are made through the Equipment Replacement Fund (see page 53). This fund was established in 2010 and funded by the General Fund on an annual basis. The budgeted FY2015 funding is \$1,000,000.

FY2015 Budgeted Purchases

See page 53 for the budgeted 2015 purchases.

FY2016 Requests

- Ladder Truck (50% Down Payment) —\$450,000
- Fire Admin Vehicles \$78,000
- Police Vehicles—\$161,000
- PW Street Sweeper—\$275,000
- PW 3 Ton Dump Truck—\$145,000
- 4 PW Vehicles— \$111,000

FY2017 Requests

- Ladder Truck (2nd Payment) —\$450,000
- Fire Engine—\$500,000
- Fire Rescue Boat & Trailer—\$14,000
- Police Vehicles—\$136,000
- 4 PW Vehicles—\$221,000

FY2018 Requests

- Fire Engine—\$530,000
- Police Vehicles—\$216,000
- 9 PW Vehicles—\$518,000

FY2019 Requests

- Ambulance—\$226,000
- Fire Station #1 Generator—\$71,000
- Police Vehicles—\$171,000
- 6 PW Vehicles—\$260,000

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Police	181,000	161,000	136,000	216,000	171,000	865,000
Fire	236,000	528,000	964,000	530,000	297,000	2,555,000
Public Works	290,000	531,000	221,000	518,000	260,000	1,820,000
Other	33,000	0	0	0	0	33,000
Total	740,000	1,220,000	1,321,000	1,264,000	728,000	5,273,000



WATER/SEWER CAPITAL IMPROVEMENTS

All of these capital items are paid from water/sewer charges along with impact and connection fees. Whenever possible, water/sewer projects are completed along with street projects for efficiencies. In accordance with the 2009 Board plan, \$1 million is generated annually to fund these improvements by transferring money to the depreciation account.

During FY2014, the Village instituted an overhead sanitary program to assist homeowners with basements that experience flooding due to the back-up of the Village's sanitary sewer system. This program is proposed to continue in FY2015 and beyond.

FY2015

- Relocation and replacement of 4,700 feet of 8 inch watermain with 12 inch PVC along with replacement of 3,600 of the sewer main on West Hawley from Midlothian Road to Prairie Avenue—\$1,425,000
- Replace and relocate approximately 4,600 feet of 10 inch watermain with 12 inch PVC on Route 60 from Butterfield Road to Lake Street—\$1,100,000
- Sanitary Sewer Service to South Butterfield Road—\$400,000
- Design work for water and sewer replacement on Winthrop Court, Clearbrook Park Drive, and Stratford Lane in conjunction with the sewer improvements proposed with the CDBG program—\$45,000
- CDBG Sanitary Sewer Rehabilitation Program—\$250,000
- Route 45/Allanson Road Sanitary Rebuilds—Relocation of 5 manholes and 1,000 feet of sewer cannot be rehabilitated in place. Additional pipe upsizing is proposed in this project—\$925,000
- Design engineering for lift station rehabilitation—\$80,000
- Annual Road Improvement Program Utility Repairs—\$205,000
- Sanitary Sewer Overflow Rebate Program—\$20,000
- Replacement Meters—\$50,000
- Plant Pump Repair Maintenance—\$40,000
- Water System SCADA/Remote Server Upgrades—\$35,000
- Water System Master Plan—\$90,000
- Water Reclamation Facility Repairs—\$173,000

Vehicles/Equipment

- Sewer Cleaning Truck—\$380,000, Utility Vehicle—\$9,000, Service Van—\$30,000,

FY2016

- Capacity management plan to comply with IEPA regulation on documenting current operational Standards and guidelines—\$75,000
- Construction of water and sewer replacement on Winthrop Ct., Clearbrook Park Dr. and Stratford Ln. in conjunction with the sewer improvements proposed with the CDBG program—\$600,000
- Design engineering for North Hills Subdivision Water Main replacement—\$65,000
- Design engineering for Walnut St. Sanitary Sewer Improvements—\$45,000
- Lift Station #5 and 6 rebuild—\$630,000
- Annual Road Improvement Program Utility Repairs—\$225,000
- Sanitary Sewer Overflow Rebate Program—\$20,000
- Replacement Meters—\$50,000
- Winchester and Campus Facility Conversion (Chlorine Gas to Sodium Hypochlorite Liquid)—\$50,000
- Plant Pump Repair Maintenance—\$40,000
- Aeration Improvements for Phosphorus Removal at WRF—\$1,250,000

Vehicles/Equipment

- 3-ton dump truck—\$175,000, Pickup Truck—\$40,000, 4" Trash Pump w/ Trailer—\$40,000



WATER/SEWER CAPITAL IMPROVEMENTS

FY2017

Maple St. Water Main Removal/Relocation/Rehabilitation Design Engineering—\$85,000

Well Station Repairs/Rehabilitation—\$125,000

- Replacement Meters—\$50,000
- Design/Construction of Roof Replacement, Water Admin Office 428 N Chicago—\$70,000
- Annual Road Improvement Program Utility Repairs—\$275,000
- North Hills Subdivision Water Main Replacement project—\$925,000
- Walnut St. Sanitary Sewer Replacement project—\$500,000
- CDBG Sanitary Sewer Rehabilitation Program—\$250,000
- Route 83 Water Tower Repainting—\$250,000
- Water Reclamation Facility Repairs—\$155,000
- Plant Pump Repair Maintenance—\$40,000
- Sanitary Sewer Overflow Rebate Program—\$20,000

Vehicles/Equipment

- SUV Trailblazer—\$31,000, Skid Loader—\$65,000, LS#1 and 3 Generators—\$40,000, 2 Trailers—\$16,000

FY2018

- Maple St. Water Main Removal/Relocation/Rehabilitation Construction—\$1,250,000

- Annual Road Improvement Program Utility Repairs—\$280,000
- CDBG Sanitary Sewer Rehabilitation Program—\$250,000
- Sanitary Sewer Overflow Rebate Program—\$20,000
- Replacement Meters—\$50,000
- Pump Repairs at all Water Pump Stations (seal leaks)—\$110,000
- Roof Replacement at Route 176 Pump Station—\$75,000
- Water Reclamation Facility Repairs—\$420,000

Vehicles/Equipment

- Service Van—\$30,000, End Loader/Backhoe—\$125,000, Lfit Station Generators—\$40,000

FY2019

- Allanson/Diamond Lake/Route 45 Water and Sewer Improvements—\$1,150,000
- Replacement Meters—\$50,000
- CDBG Sanitary Sewer Rehabilitation Program—\$250,000
- Water Reclamation Facility Repairs—\$140,000
- Sanitary Sewer Overflow Rebate Program—\$20,000
- Annual Road Improvement Program Utility Repairs—\$280,000
- Division Water Tower Repainting—\$250,000

Vehicles/Equipment

- 1-ton Utility pickup w/ crane—\$75,000, End loader/backhoe—\$175,000

	FY2015	FY2016	FY2017	FY2018	FY2019	Total
Water Mains	2,160,000	780,000	1,175,000	1,420,000	820,000	6,355,000
Sewers	1,265,000	155,000	860,000	360,000	860,000	3,500,000
Lift Stations	80,000	630,000	0	0	0	710,000
Manhole Rebuilds	925,000	0	0	0	0	925,000
Sanitary Program	20,000	20,000	20,000	20,000	20,000	100,000
Facilities	488,000	1,390,000	645,000	655,000	440,000	3,618,000
Vehicles	419,000	255,000	152,000	195,000	250,000	1,271,000
Capacity/Master Plans	90,000	75,000	0	0	0	165,000
Total	5,447,000	3,305,000	2,852,000	2,650,000	2,390,000	16,644,000